# RICHARD M. LOCKE

#### **PROVOST**

# **BROWN UNIVERSITY**

# ONE PROSPECT STREET, BOX 1862, PROVIDENCE, RI 02912 USA

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Richard\_Locke@brown.edu

#### **EDUCATION**

Massachusetts Institute of Technology Ph.D. February 1989

Doctorate in Political Science

Thesis: Local Politics and Industrial Adjustment: The Political Economy of Italy in the 1980s

University of Chicago M.A. June 1990

Master of Arts in Education

Università Degli Studi di Milano 1986-1987

Visiting student

Wesleyan University B.A. June 1981

Bachelor of Arts, College of Letters

# **ACADEMIC APPOINTMENTS**

Brown	Univ	ercity
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Provost	July 2015-present
Schreiber Family Professor of Political Science and International and Public Affairs	January 2018-present
Professor of Political Science and International and Public Affairs	July 2013-present
Howard R. Swearer Director of the	July 2013-January 2016

Thomas J. Watson Institute for International and Public Affairs

# **Massachusetts Institute of Technology**

Class of 1922 Professor of Political Science and Management	2010-2013
Full Professor of Management and Political Science	2001-2013
Alvin J. Siteman (1948) Professor of Entrepreneurship	2000-2010
Tenured Associate Professor of Management and Political Science	1996-2001
Untenured Associate Professor of Management and Political Science	1993-1996
I.R.I. Career Development Assistant Professor of International Management	
Assistant Professor of International Management	1988-1989

Richard Locke Updated: July 2019

#### **ADMINISTRATIVE APPOINTMENTS**

Provost, Brown University

July 2015-present

- Chief academic officer and chief budget officer responsible for ensuring academic excellence and sound budgetary
  practices across the full range of academic departments, including the College, Graduate School, Warren Alpert
  Medical School, and Schools of Engineering, Public Health, and Professional Studies.
- Direct reports include Dean of the Faculty, Dean of the College, Dean of the Graduate School, Dean of the School of Public Health, Dean of Medicine and Biological Sciences and Senior Vice President for Health Affairs, Dean of the School of Engineering, Dean of the School for Professional Studies, Vice President for Research, University Librarian, Chief Digital Officer and Chief Information Officer, Dean of Admission, Dean of Financial Aid, and numerous directors of academic centers, institutes and initiatives.
- Chair Academic Priorities Committee (APC), which provides oversight of academic programs and advises on strategic priorities; University Resources Committee (URC), which is responsible for developing and recommending to the President the annual capital and operating budget; and Capital Planning and Space Committees.
- Led development and oversee implementation of operational plan for University's strategic plan, *Building on Distinction*.
- Actively involved in fundraising for the University's \$3 Billion comprehensive campaign, Brown Together.
- Led the development and oversee implementation of *Pathways to Diversity and Inclusion Action Plan*, Brown's plan for achieving a more fully diverse and inclusive community.
- Oversaw planning and launch of the Brown Arts Initiative; Data Science Initiative; Native American and Indigenous Studies Initiative; and Nelson Center for Entrepreneurship.
- Developed new effective, efficient and engaged budget process for the University.
- Developed new metrics to assess performance of all academic departments.
- Led strategic review and realignment of the Annenberg Institute for School Reform.
- Led organizational review and restructuring of School for Professional Studies.
- Launched a number of initiatives and lecture series to advance goals and promote intellectual community, including How Structural Racism Works (with Center for the Study of Race and Ethnicity in America); Reaffirming University Values: Campus Dialogue and Discourse (with the Office of the President); By Faculty for Faculty; Staff Summer Readings; Faculty in Focus: Staff Lecture Series; and Brown in the Innovation Economy project.
- Lead Government Relations Working Group to develop and guide the University's federal, state and local government relations, ensuring alignment with academic priorities.

Director, Thomas J. Watson Institute for International and Public Affairs, Brown University

July 2013-July 2015

- Served as Chief Executive Officer of the Watson Institute, responsible for strategic direction of the Institute, managing the Institute's operations and budget, and hiring faculty, postdoctoral fellows, and staff.
- Key accomplishments: hired 10 new faculty members; launched a new postdoctoral fellows program that appointed six postdoctoral fellows per year steady state; expanded the faculty fellows program from four to 19 Brown faculty; developed a new strategic plan that involved hiring 18 new faculty and raising over \$80 Million; established new governance model for the Institute; reestablished the core research programs (security, development, governance); created a number of new initiatives (e.g. Art at Watson, Distinguished Speaker Series, Watson Institute-U.S. Naval War College Partnership, and Work in Progress seminar series); integrated the Taubman Center for American Institutions and Policy into the Watson Institute and re-designed and re-launched the public policy program at Brown; and raised (alone or in collaboration with Brown colleagues) over \$80 million dollars to support new endowed chairs, postdoctoral fellowships, programmatic activities, and a new Watson Institute building.

Department Head, MIT Political Science Department

June 2010-June 2013

• Ran department of 30 professors and 120 undergraduate and graduate students. Responsible for hiring, promotion, budget, and curriculum.

Key accomplishments: raised over \$10 million in gifts to support graduate fellowships and
created one new professorship, developed and implemented a strategic plan for the department
that led to eight new faculty hires, the redesign of the graduate and undergraduate programs, the
renovation of the department's physical plant, and the launch of a new website and outreach
activities (conferences, seminar series).

Deputy Dean, MIT Sloan School of Management

June 2009-January 2011 June 2012-June 2013

- Responsible for School's Educational programs (MBA, EMBA, Sloan Fellows, PhD, and BS degrees), International Programs, Executive Education Programs (\$30 Million in yearly revenue), and the Sloan Management Review.
- Key accomplishments: grew and diversified Executive Education business during economic recession, designed and launched new non-residential Executive MBA Program (120 mid-career executives), re-launched the Sloan Management Review and increased its online presence, introduced the Sustainability Certificate in the MBA program, designed a new required ethics module in the MBA program, and oversaw the School's distinctive "Action Learning" programs.

Faculty Chair, Sloan Fellows Program

2003-2009

- Responsible for MIT Sloan's Premier Mid-Career Residential Executive Program
- Key accomplishments: doubled the size of the Sloan Fellows Program (from 55 to 110 students), redesigned its curriculum and renewed its teaching staff, increased its visibility and impact within MIT.

#### OTHER APPOINTMENTS

Bocconi University, Milan, Italy Visiting Professor (Research)	2014-2017
Mossavar-Rahmani Center for Business and Government John F. Kennedy School of Government, Harvard University Visiting Scholar	2006-2007
Said Business School, University of Oxford Visiting Professor of Management	Spring 2004
Universidade Federal do Rio de Janeiro, Brazil Visiting Professor, Institute of Social Sciences	Summers 2000, 2002
C.U.O.A.; Veneto, Italy Visiting Professor of Management	1998-2006
Universita Degli Studi di Venezia, Italy Visiting Professor of Management	May 1994
Georg-August Universität; Göttingen, Germany Visiting Scholar in Department of Sociology	1991-1992

Summers 1990-1992

Visiting Professor of International Management

#### **CONSULTING WORK**

#### Pro-bono consultant, U.S. Department of Labor

2014-2016

Developed and conducted trainings for staff of the International Labor Affairs Bureau of the U.S. Department of Labor on effective labor law enforcement strategies and public-private partnerships aimed at promoting sustainable labor rights compliance.

# Pro-bono Chair, Apple Academic Advisory Board (AAAB)

2013-2016

Coordinated a group of external academics to advise Apple on how best to improve working conditions among its suppliers.

#### Pro-bono member, Advisory Committee, Better Work Program

2013-present

Advise leadership of this International Labor Organization – International Finance Corporation joint initiative on how best to promote decent work and improved labor standards in a variety of developing countries.

# Pro-bono consultant; Retail Industry Leaders Association (RILA)

2012-2015

Worked with this industry association on promoting various sustainability initiatives.

# Pro-bono consultant; NIKE, Inc.

2011-2016

Provided guidance on NIKE's Corporate Responsibility Report and on NIKE's "Equitable Manufacturing" initiative.

# Pro-bono consultant; Oxfam USA, Boston, MA.

2009-2010

Worked with private sector development group on a poverty foot print study of Coca Cola's sugar supply chain in Zambia and El Salvador.

# Pro-bono consultant; Confederazione Generale Italiana del Lavoro di Lombardia, Milan, Italy. Summer 1994

Worked with leadership of the CGIL of Lombardia, the largest union confederation of Italy's most industrial region, on developing new labor market and industrial policy strategies.

#### Pro-bono consultant; Needle Trades Action Project, New Bedford/Fall River, MA

1989-1990

Worked with state-sponsored group of firms, unions and local government agencies to develop strategies to revive apparel industry in Southeastern Massachusetts. Several MIT Sloan School MBA students assisted with this work and wrote seminar papers and theses based on their experience.

# **HONORS AND AWARDS**

#### **Awards**

•	Distinguished Winner of the Responsible Research in Management Award	2019
•	American Political Science Association 2018 Dorothy Day Award for Outstanding Labor Research	2018
•	Schreiber Family Professor of Political Science and International and Public Affairs,	2018
	Brown University	
•	Progress Medal Laureate, Society for Progress	2016

Howard R. Swearer Directorship, Brown University  French Citation for French and Confidence Manifestories Leaves Laborated in the Confidence of the Con	2013
<ul> <li>Emerald Citation for Excellence Award for, "Does Monitoring Improve Labor Standards? Lessons from Nike." Industrial &amp; Labor Relations Review (2007)</li> </ul>	2011
• Class of 1922 Chair of Political Science and Management	2011
<ul> <li>Jamieson Prize for Excellence in Teaching, MIT</li> </ul>	2010
Class of 1960 Innovation in Teaching Award, MIT	2007
• Faculty Pioneer for Academic Leadership, Aspen Institute Business and Society	2007
Program	2005
Excellence in Teaching Award, MIT Sloan School of Management	2003
Alvin J. Siteman (1948) Chair in Entrepreneurship, MIT Sloan School of Management	2000
Faculty Appreciation Award, MIT Sloan School of Management	1999
"Outstanding Academic Books for 1995" by CHOICE magazine for <u>Remaking the</u>	1995
Italian Economy.	
Graduate Management Society Teaching Award	1990
<ul> <li>I.R.I. Career Development Chair in International Management, Sloan School of Management</li> </ul>	1989-1993
<ul> <li>Honorary Pre-Dissertation Fellow, Council for European Studies, Columbia University</li> </ul>	1986
• William Day Leonard Prize, Wesleyan University, "Awarded by the faculty to the	1980
member of the College who exemplifies the highest standards of character and	
performance in his campus life."	
<u>Fellowships</u>	
Bosch Public Policy Fellow, The American Academy; Berlin, Germany	2001-2002
Younger U.S. Scholars Fellowship, The German Marshall Fund of the United States	1991-1992
International Doctoral Fellowship for Western Europe, Social Science Research	
Council-American Council of Learned Societies	1986-1988
• ITT International Fellowship, Institute of International Education. (The top	
Fulbright Fellowship candidate for certain countries became the ITT Fellow. The	
program no longer exists.)	1986-1988
Graduate Tuition Fellowship, Department of Political Science, MIT	1984-1986
Gifts and Grants	
	2010
• Grant from the Andrew W. Mellon Foundation to support research on the future of work and implications for higher education (\$100,000).	2018
<ul> <li>Seed Grant from the Ford Foundation to support a new research project on "Good Jobs in the</li> </ul>	
Global Economy," (\$250,000).	2018
<ul> <li>Institutional Support Gifts (various donors) to the Watson Institute to support new faculty chairs,</li> </ul>	2010
post-doctoral fellowships, graduate fellowships, and a new building.	2013-2016
<ul> <li>Institutional Support Grant, Banco do Nordeste. To support research and outreach activities</li> </ul>	2013 2010
focused on sustainable economic development in Brazil's northeast region	
(\$300,000).	2012
<ul> <li>Endowed Chair, Frank Stanton Foundation. To establish a new endowed professorship in</li> </ul>	-01-
Nuclear Security Policy in the MIT Political Science Department (\$5,000,000).	2012
Institutional Support Grant, Instituto Tecnologico Vale (Brazil). To support faculty and	
student exchanges and collaborative research initiatives focused on sustainable	
business practices (Sloan School of Management) (\$6,000,000).	2012
Research Grant, Korean Development Institute/World Bank Institute. To support	

	project on Industrial Policy in Late-Developing countries (\$350.000).	2011
•	Research Grant. Microsoft/Center for Responsible Enterprise and Trade. To	
	support Just Supply Chains project (\$300,000).	2011
•	Research Grant. MIT Sloan School of Management to support new research on	•
	Labor Standards and Lean manufacturing among Nike's Apparel Supplies (\$75,000).	2011
•	Training and Outreach Grant. US Department of State. To support Buyer-Supplier	
	Dialogues on Improving Working Conditions in Global Supply Chains (\$350,000)	2011
•	Institutional Support Grant, Mr. Jon Borschow (Foundation for Puerto Rico). To	
	endow a PhD fellowship in the MIT Political Science Department (\$1,000,000).	2011
•	Institutional Support Grant, Nike, Inc. To endow a PhD fellowship in the MIT Political	
	Science Department (\$700,000).	2011
•	Institutional Support Grant, Mr. Andrónico Luksic (Banco de Chile). To endow a PhD	
	fellowship in the MIT Political Science Department (\$1,000,000).	2010
•	Itaú Unibanco Research Fund, Itaú Unibanco. To support Sustainability related	
	projects in Brazil and Latin America (\$500,000).	2009
•	Seed Grant, Mr. Larry Fish. To establish the MIT-Brazil Program (\$500,000).	2009
•	Institutional Support Grant, Banco Santander. To support the MIT-Brazil Program	
	(\$1,500,000).	2009
•	Research Grant, PIMO. To support research on labor standards in electronics supply	
	chains (\$120,000).	2009
•	Research & Teaching Innovation Grant, Mrs. Ivy Head. To support the Sustainability	
	Initiative at Sloan (\$50,000).	2008
•	Research & Teaching Innovation Grant, Ms. Sandy Lim. To support the Sustainability	
	Initiative at Sloan (\$50,000).	2008
•	Research & Teaching Innovation Grant, Mr. Gustavo Pierini. To support the	
	Sustainability Initiative at Sloan (\$50,000).	2008
•	Teaching Innovation Grant, Mr. Gary Bergstrom. To support the Global	
	Entrepreneurship Laboratory (\$10,000).	2008
•	Teaching Innovation Grant, MIT International Science and Technology Initiatives, To	
	support the Global Entrepreneurship Laboratory section on Global Health Delivery	
	(\$30,000).	2008
•	Research Grant, MIT Center for International Studies to support graduate student	
	research on "Just Supply Chains" (\$10,000).	2008
•	Teaching Innovation Grant, Mr. Doug Drane. To support the Global Entrepreneurship	
	Laboratory section on Global Health Delivery (\$120,000).	2008
•	Teaching Innovation Grant, Mr. Jack Hennessey. To support both Global	2000
	Entrepreneurship Laboratory and Leadership Center Activities (\$250,000).	2008
•	Teaching Innovation Grant, Mr. Jack Hennessey. To support both Global	2000
	Entrepreneurship Laboratory and Leadership Center Activities (\$100,000).	2007
•	Teaching Innovation Grant, Bergstrom Family Foundation. To support Global	2007
	Entrepreneurship Laboratory Course (\$20,000).	2007
•	Officers' Grant, Sloan Foundation. To seed "New Institutions for a Global Economy"	2007
	project (\$45,000).	2006
•	Seed Research Grant, Dean's Office, Sloan School of Management. To support	2000
-	Sustainability@Sloan Initiative (\$300,000).	2006
•		2000
•	Research Grant, Dean's Office, Sloan School of Management. To support project on "Making Clabelization World for All" (\$26,000)	2007
_	"Making Globalization Work for All" (\$36,000).	2005
•	Teaching Innovation Grant, Bergstrom Family Foundation. To support Global	2005
	Entrepreneurship Laboratory Course (\$30,000).	2005

•	Seed Research Grant, Sloan Management Institute, Sloan School of Management.	
	To support project on "Making Globalization Work for All" (\$30,000).	2004
•	Teaching Innovation Grant, Bergstrom Family Foundation. To support Global	
	Entrepreneurship Laboratory Course (\$25,000).	2004
•	Teaching Innovation Grant, Mr. Jack Hennessey. To support both Global	
	Entrepreneurship Laboratory Course and Leadership Center Activities (\$300,000).	2004
•	Teaching Innovation Grant, Bergstrom Family Foundation. To support Global	
	Entrepreneurship Laboratory Course (\$50,000).	2003
•	Seed Research Grant, MIT School of Humanities and Social Sciences Dean's Fund	
	to support graduate student research on "Migration and Development" (\$25,000).	2003
•	Research Grant for "Globalization, Development and Standards," Hewlett Foundation	
	(\$400,000).	2002
•	Teaching Innovation Grant, Bergstrom Foundation (\$65,000).	2002
•	Faculty Research Grant from the MIT School of Humanities, Arts and Social Studies	
	to fund "Globalization, Migration and Development" workshop/ seminar series	
	(\$20,000).	2002
•	Faculty Research Grant, Society for Organizational Learning, MIT. To seed	
	"Observatory on the New Economy" Project (\$50,000).	2001
•	Faculty Research Grant, Society for Organizational Learning, MIT Funded Graduate	
	Students working on "US Unions and their Efforts to Change" Project (\$50,000).	1999
•	Faculty Research Grant, MIT Provost Fund. Funded Research Assistants to help	
	with my Southern Italy/Eastern Germany Conference (\$10,000).	1997
•	Research Grant, "Reconstructing America's Labor Market Institutions," funded by the	
	Ford and Rockefeller Foundations. I was a co-principle investigator on this project,	
	with Professors Paul Osterman and Thomas Kochan, Sloan School of Management	
	(\$650,000).	1997
•	Research Grant, "Revisiting Regional Policy," funded by the Bank of the Northeast of	
	Brazil. I was a co-principal investigator of this project, with Professor Judith Tendler,	
	Department of Urban Studies and Planning (\$395,000).	1997
•	Research Grant, "Cooperation in a Rent-Seeking World: Economic Development in	
	Germany, Italy, and Brazil," awarded by the MIT - Harvard Transnational Security	
	Faculty Seed Grant Fund (\$4,700).	1996
•	Research Grant, "A Tale of Two Regions: Political Strategies for Economic	
	Development in Eastern Germany and Southern Italy," awarded by the Program for	
	the Study of Germany and Europe, Harvard University (\$40,000).	1996
•	Research Grant, "International Changes in Industrial Innovation: Consequences for the	
	Research System," funded by the German – American Academic Council Foundation. I was	
	the co-principle investigator of this project, with Professor Richard	
	Lester, of the Industrial Performance Center (\$575,000).	1996
•	Research Grant, funded by the MIT Industrial Performance Center/Sloan Foundation.	
	To fund the creation of an Observatory on Industrial Practice (\$120,000).	1995
•	Research Grant from the Program for the Study of Germany and Europe, Harvard	
	University. Funded seminar series on "The German Political Economy in Transition"	
	and provided funding for Harvard and MIT graduate students interested in	
	participating in the Germany-U.S. Mutual Learning Workshop, held at the	
	International Industrial Relations Association meeting in June 1995 (\$30,000).	1994
	Research Grant from MIT Industrial Performance Center. Funded research project	
	on "Struggling to Change: Organizational Innovation and Its Limits in the American	

	Labor Movement" (\$50,000).	1993
•	Research Grant from the Program for the Study of Germany and Europe, Harvard	
	University. Funded research project and workshop on "The Shifting Boundaries of	
	Labor Politics: New Directions for Comparative Research and Theory" (\$35,000).	1992-1993
•	Research Grant from the MIT Industries Project. Funded a Ph.D. student to assist	
	me with the "Resurgence of the Local Union" project (\$30,000).	1991-1992
•	Research Grant from Ente Nazionale Idrocaburi (ENI) of Italy. Funds used to support	
	the MIT Industrial Relations Section International Industrial Relations Project	
	(\$50,000).	1991-1992
•	Research Grant from Gruppo Finanziario Tessile of Italy. This grant supported two	
	Ph.D. students who assisted me with my research on the reorganization of the Italian	
	apparel industry (\$75,000).	1988-1989

#### **TEACHING**

# **Brown University Department of Political Science**

- Political Economy of Labor and Development: The Future of Work (2018)
- Building a Better World: Film and Social Change (2015)
- Proseminar in Comparative Politics (2014)
- Workshop in Comparative Politics (2014)
- Political Economy Labor and Development (2013)

# **MIT Sloan School of Management**

- Puerto Rico Lab (PR-Lab)
- Laboratory for Sustainable Business (S-Lab)
- Global Entrepreneurship Laboratory (G-Lab)
- Global Markets, National Policies and the Competitive Advantages of Firms
- Entrepreneurship without Borders
- Organizational Process and Change
- Managing People and Organizations in a Changing World Economy
- Industrial Relations Research and Theory
- International Business Management

# **MIT Department of Political Science**

- Building a Better World
- <u>Labor and Politics</u>
- Qualitative Field Research Methods
- <u>Dissertation Workshop in Comparative Political Economy</u>
- Introduction to Public Policy
- Problems of Advanced Industrial Nations
- Field Seminar in Comparative Politics
- Governments, Secondary Associations and Economic Development
- Political Economy I

#### **Executive Education**

• Companhia Vale do Rio Doce (Vale/CVRD)

Program chair Co-designed, co-ran, and taught in executive education program for 500 top 2004-2012

managers of major Brazilian mining company

- BP Projects Academy
- BP Operations Academy
- Nanyang Fellows Program
- Entrepreneurship Development Program
- Managing the Extended Supply Chain: Beyond Productivity and Efficiency
- IDEAS Indonesia
- <u>International Management Program</u>
- <u>Veolia</u>

# PROFESSIONAL ACTIVITIES

Brown University			
<ul> <li>Provost</li> </ul>	2015-present		
Co-Chair, Deficit Reduction Working Group	2014-2015		
Faculty lead on a faculty-senior staff committee tasked with eliminating			
Brown University's \$10 Million budget deficit			
<ul> <li>Member, faculty search committees for a senior professor in International</li> </ul>	2014		
Relations, for a senior professor in Public Policy, for a joint Watson-Anthropology			
professor, and for a joint Watson-History professor of the Middle East.			
<ul> <li>Member, Global Engagement Steering Committee</li> </ul>	2013-2014		
<ul> <li>Member, Brown-IE EMBA Program Academic Advisory Committee</li> </ul>	2013-2014		
<ul> <li>Member, faculty search committee for Political Science-Watson joint</li> </ul>	Fall 2013		
searches in security studies and governance; and Sociology-Watson joint			
search in international development			
Interim Director, Brazil Initiative	July 2013-January 2014		

# MIT Administrative Activities

Co	Committees		
•	Member, Presidential Search Committee	2012	
•	Member, International Advisory Committee	2009	
•	Co-Chair, Procurement Working Group, MIT Task Force	2008-2009	
	Faculty lead on faculty-senior staff working group that analyzed MIT's		
	procurement processes, identifying about \$20 million in potential savings		
	through more efficient, more sustainable purchasing practices.		
•	Chair, MIT Ad Hoc Committee on Poverty Innovation Lab	2008	
	Chaired faculty committee to design and propose a new Poverty Institute at MIT.		
•	Member, Faculty Policy Committee	2011-2013	
•	Member, MIT Global Health Initiative	2008	
•	Member, MIT Global Council	2008-2009	
_	Manchan MIT Committee on Naminations	2006 2000	

•	Member, Faculty Policy Committee	2011-2013
•	Member, MIT Global Health Initiative	2008
•	Member, MIT Global Council	2008-2009
•	Member, MIT Committee on Nominations	2006-2009
•	Member, MIT Committee on Student Life	2004
•	Director, MIT Italy Program	1999-2008
•	Member, MIT Family Leave Policy Committee	2002
•	Member, Killian Award Committee	2000-2002
•	Associate Director - Industrial Performance Center	1997-1999
•	Chair, Edgerton Award Committee	1997-1998

<ul> <li>Member, Institute-wide Search Committee for Director of Career Services, MIT</li> </ul>	1996	
<ul> <li>Member, MIT Foreign Scholarships Committee</li> </ul>	1994-2013	
MIT Childcare Committee	1989-2002	
Freshman Advisor	1989, 1998, 2000, 2006	
Faculty Affiliate, Center for International Studies, MIT	1989-2013	
MIT Sloan School of Management Administrative Activities		
Committees		
Chair, Action Learning Committee	2008-2010	
Member, Executive MBA Committee	2007-2009	
Chair, Sloan Sustainability Research Group	2007-2010	
Chair, Sustainability at Sloan Group	2006-2010	
Co-Chair, Sloan Convocation Organization Committee	2006, 2008	
Faculty Lead, Exploratory Committee for MIT Sloan Portugal Program	2006-2007	
Designing International Collaboration between MIT Sloan School and Leading		
Business Schools in Portugal		
Chair, Faculty Search Committee: China Management Professor	2003	
Member, Sloan MBA Curriculum Redesign Committee	2002; 2011	
Sloan 50 <sup>th</sup> Anniversary Convocation	2002, 2011	
Member, Sloan School Executive Education Committee	2002-2013	
Member, Sloan Fellows Program Committee	2003-2013	
Member, Sloan School International Initiatives Committee	2001-2013	
Chair, Sloan School European Task Force	2001-2013	
Faculty Affiliate, MIT Entrepreneurship Center	2001-2002	
	1999	
Treme or, I would sent on committee or organizational senting		
Memori, I n.b. 7 damssions Commettee	1999	
Member, Faculty Search Committee: Strategy	1996	
Various Personnel Subcommittees for the Sloan School of	1005 2012	
Management	1996-2013	
MIT Department of Political Science Administrative Activities		
Committees		
Committees  Strategic Planning Task Force	2008 2000	
Strategie i laining rask i oree	2008-2009	
Chair, I dearly Search Committee. Comparative I officear Economy	2008-2009 2007-2009	
Chair, I acuty Scarch Committee. Wethodology		
Member, Ph.D. Admissions Committee     Member, Faculty Speech Committee	2003-2006	
Member, Faculty Search Committee: American Politics     Chair Faculty Search Committee Committee Politics	2002	
• Chair, Faculty Search Committee: Comparative Politics	1999	
• Chair, Senior Faculty Search Committee: Gender and Politics	1996	
Member, Senior Faculty Search Committee: Comparative Political Economy	1996	
Member, Financial Aid Committee	1996	
<ul> <li>Various Personnel Subcommittees for the Department of Political Science</li> </ul>	1996-2013	
Other Activities		
CNE Growth Commission	2016-present	
Harvard-MIT Working Group on Private Governance (co-organizer)	2008-2012	
was that it offining of our attract of the finite of the original of the	2000 2012	

MIT-Stanford University Just Supply Chains Project (co-organizer)

2008-2012

Co-Organizer of Inter-University, Cross-Sectoral (Academics, Corporations, NGOs, Labor Unions, International Organizations) research and outreach initiative aimed at promoting just working conditions within global supply chains. Group meetings alternate between MIT and Stanford University.

• Faculty Research Associate, Center for European Studies, Harvard University

1989-2002

#### **Professional Associations**

•	Member, Council on Foreign Relations	2015-present
•	Member, Academy of Management (AOM)	2009
•	Member, Academy of International Business (AIB)	2008
•	Executive Council, Society for the Advancement of Socio-Economics (SASE)	2007-2012
•	Member, Labor & Employment Relations Association (LERA) formerly Industrial	
	Relations Research Association (IRRA)	1999-present
•	Member, International Industrial Relations Association	1998-2002
•	Member, American Political Science Association (APSA)	1986-present

#### Member, Editorial Boards

•	Journal of Management and Governance	2001-2004
•	Studies in Comparative and International Development	2014-2016
•	Industrial Relations Journal	1999-2012
•	Industrial and Corporate Change	1999-2004
•	Socio-Economic Review	2010-2013

#### **External Boards and Review Committees**

Member, External Review Committee – Department of Political Science,
 Universidade de São Paulo

 Global Advisory Board Member, The Endeavor Initiative, New York, NY
 Member, Advisory Board, The Boston Review
 1995-present

#### **PUBLICATIONS**

#### **Books**

- Richard Locke and Rachel Wellhausen, eds., *Production in the Innovation Economy*, Cambridge, MA: The MIT Press, 2014.
- Richard Locke, *The Promise and Limits of Private Power Promoting Labor Standards in a Global Economy*, New York: Cambridge University Press. 2013.
- Co-author with Paul Osterman, Thomas Kochan, Michael Piore, *Working in America*, Cambridge, MA: The MIT Press. 2001.
- Richard Locke, Thomas Kochan, and Michael Piore, eds., *Employment Relations in a Changing World Economy*, Cambridge, MA: The MIT Press. 1995.
- Richard Locke, Remaking the Italian Economy, Ithaca, NY: Cornell University Press. 1995.
   Nominated for two American Political Science Association Book Awards: "The Best Book in Political Economy" Award and "The Gregory Luebbert Book" Award. Won "Outstanding Academic Books for 1995" by CHOICE magazine., Cambridge, MA: The MIT Press. 1995.

#### Articles Published in Refereed Journals

- Co-author with Greg Distelhorst, "Does Compliance Pay? Firm-level Trade and Social Institutions," *American Journal of Political Science*, June 2018. Received APSA 2018 Dorothy Day Award for Outstanding Labor Research.
- Co-author with Hiram Samel, "Beyond The Workplace: "Upstream" Business Practices and Labor Standards in the Global Electronics Industry," *Studies in Comparative International Development*, December 2017.
- Co-author with Greg Distelhorst and Jens Hainmueller, "Does Lean Improve Labor Standards? Management and Social Performance in the Nike Supply Chain," *Management Science*, 2017, 63:3, 707-728. Awarded the 2019 Distinguished Winner of the Responsible Research in Management Award.
- Co-author with Greg Distelhorst, Hiram Samel, and Timea Pal, "Production Goes Global, Compliance Stays Local: Private Regulation in the Global Electronics Industry, *Regulation and Governance*, Volume 9, Issue 3, pages 224–242, September 2015.
- Co-author with Salo Coslovsky, "Parallel Paths to Enforcement: Private Compliance, Public Regulation, and Labor Standards in the Brazilian Sugar Sector," *Politics and Society*, Vol.41, No. 4 (December 2013): 497-526.
- Co-author with Ben Rissing and Timea Pal, "Complements or Substitutes? Public vs. Private Regulation and the Enforcement of Labor Standards in Global Supply Chains," 50<sup>th</sup> Anniversary issue of *The British Journal of Industrial Relations*, Vol.51, No.3 (September 2013): 519-552.
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•	Zev Ungar, "Industrial District: Faucets and Values," MIT Sloan Fellows, MIT Sloan	
	School of Management.	1997
•	Yoshiaki Hisamoto, "A Study in Regulatory Framework for Telecommunications	
	Industry in Japan," MIT Sloan Fellows, MIT Sloan School of Management.	1997
•	Fernando Pallares Romanoff, "Developing Telecommunications Infrastructure in	
	Eastern Europe: The Case of Hungary," MIT Sloan School of Management.	1996
•	<b>Lesley Smith,</b> "Restructuring the Public Broadcasting Systems in the U.S. and U.K.,"	
	MIT Sloan Fellows, MIT Sloan School of Management.	1996
•	Mark Hutchinson, "Privatization in Germany: The Case of Lufthansa," Department of	
	Political Science, MIT.	1995
•	Bernard Myette, "Dispute Settlement Mechanisms and Free Trade," MIT Sloan	
	Fellows Program, MIT Sloan School of Management.	1994
•	Tania Romanoff, "Developing Telecommunications Infrastructure in Eastern Europe:	
	The Case of Hungary," MIT Sloan School of Management.	1994
•	Todd Senturia, "The Impact of Globalization on Emerging High Tech Companies,"	
	MIT Sloan School of Management.	1994

•	Jessica Wagner, "The German Textile Industry," MIT Sloan School of Management.	1994
•	Patrick Kaufer, "Financial Market Liberalization in Germany," MIT Sloan School of	
	Management.	1994
•	Ron Kermisch and Daryoush Larizadeh, "The Ramifications of the North American	
	Free Trade Agreement on the U.S. and Mexican Apparel Industries," MIT Sloan	
	School of Management.	1993
•	Eva Nodding, "Norway's Competitiveness in Manufacturing: the Case of the Ski	
	Industry," MIT Sloan School of Management.	1993
•	Xisu Wang, "Managing Change and Management in Change: Human Resources	
	Development for Joint Ventures in China," MIT Sloan School of Management.	1993
•	Jason Donovan, "Conversion and the Cooperative Reorganization of Production: The	
	Case of the Calstart Consortium," MIT Sloan School of Management.	1993
•	Bruce Friedland, "Educational Politics and Policy in Chicago: Explaining Change and	
	Innovation," Department of Political Science, MIT.	1993
•	Michael Gartska, "Modernization of the Russian Air Traffic Management System,"	
	MIT Sloan School of Management.	1993
•	Christopher Shun, "The Evolution and Development of the Malaysian Capital	
	Markets," MIT Sloan School of Management.	1991
•	Walter Jones, "The Roles of Manufacturing Facilities Location in the Implementation	
	of Global Industry Strategies with Special Forces Applied to the Ball and Roller	
	Bearings Industry," MIT Sloan School of Management.	1991
•	Natalia Iwach, "Shifting Relations Between Retailing and Manufacturing in the U.S.	
	Apparel Industry," MIT Sloan School of Managemen.t	1991
•	Magnus Hakansson, "Capitalizing on Political Risk: Swedish Investments in Estonia,"	
	MIT Sloan School of Management.	1991
•	Helen Grela, "Batax Limited - Case Study in Business Management in Poland," MIT	
	Sloan School of Management.	1991
•	John Engelhardt, "United Engineering Inc.: An Instructional Case Study of Business,"	
	MIT Sloan School of Management.	1991
•	Andrew Tauber, "Alternate Visions of Economic Development: The United States in	
	the 1920s," Department of Political Science. MIT.	1991
•	Theodore Theodosopoulos, "Game-Theoretic Modeling of the Italian Industrial	
	Relations System," Department of Political Science, MIT.	1991
•	Doug Lucas and Robert McConnachie, "Mexico's Maquiladora Program: An In-Depth	
	Analysis," MIT Sloan School of Management.	1991
•	Kashfia Mansur, "Human Resource Development in Jordan: Problems and	
	Perspectives," Department of Political Science, MIT.	1991
•	Jessica Toth, "Privatization in Eastern and Central Europe," MIT Sloan School of	
	Management.	1991
•	Richard Vasi, "Comparative and Strategic Analysis of the Peruvian Apparel Industry,"	
	MIT Sloan School of Management	1991
•	Jorgen Bladh, "Capitalizing on Political Risk: Swedish Investments in Estonia," MIT	
	Sloan School of Management.	1991
•	Ralph Whitman, "The Impact of European 'Single Market' Reforms on the United	
	Kingdom Unit Trust Industry," MIT Sloan School of Management.	1990
•	Arnaldo Camuffo, "Organizational Heritage and Strategic Choice: The Case of Italian	2,,0
	Textile-Apparel," MIT Sloan School of Management.	1990
•	Giovanni Abramo, "Technology Transfer and the Third World Development," MIT	1,,,0
	Sloan School of Management.	1990
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•	Carlos Torres via, Spain's Competitive Advantage in the Automobile industry, 1911	
	Sloan School of Management.	1990
•	John Averill, "Emerging Investment Opportunities in Europe Towards 1992,"	
	MIT Sloan School of Management.	1990
•	Frank Zaballos, "The Evolutionary Decline of the Newspaper Industry:	
	A Microeconomics Based Explanation," MIT Sloan School of Management.	1990
•	Jenery Weinstein, Tatterned Punctions. Labor Arrangements and Competition in the	
	U.S. Japanese Semiconductor Industries," MIT Sloan School of Management.	1990
•	Talal Daair, "OPEC and the Multinational Oil Companies: Limits of Cooperation?"	
	MIT Sloan School of Management.	1990
•	William Herdan, "Designing a Strategy for the Venezuelan Textile Industry to	
	Penetrate the U.S. Market," MIT Sloan School of Management.	1990
•	Daniel Lee, "Manufacturing and Export Trade in the Hong Kong Apparel Industry,"	
	MIT Sloan School of Management.	1990
•	Veronica Leger, "Strategies for Consumer Goods Companies in Europe 1992:	
	Procter and Gamble and Unilever," MIT Sloan School of Management.	1990
•	Gengshen Liu, "Building Up Advantages in Competition: The Future of China's	
	Shipbuilding Industry," MIT Sloan School of Management.	1990
•	Andrew McAfee, "On the Appropriate Level of Automation for Advanced Structural	
	Composites: The Case of the Boeing Corporation," Leaders for Manufacturing	
	Program, MIT Sloan School of Management.	1990
•	Donald McNelly, "Alternative Sources of Capitalization for Mature Industries," MIT	
	Sloan School of Management.	1990
•	Iason Onassis, "Globalization of Airlines," MIT Sloan School of Management.	1990
•	J.B. Rousellot, "A New Model for Internationalization Applied to Specific Japanese	
	Industries," MIT Sloan School of Management.	1990
•	Takao Shimizu, "High Definition Television" Comparison of Research," MIT Sloan	
	School of Management.	1989
•	Cem Dogan, "Configuration and Competitiveness in Global Industries," MIT Sloan	
	School of Management.	1989
Unde	ergraduate Theses Supervised	
Ond	ergraduate Theses Supervised	
•	Youbin Kang, "Private Governance in the Garment Industry: A Critical Juncture	
	o Framework Analysis of the Influence in Four Private Voluntary Initiatives,	
	o International Relations Program, Brown University.	2014
•	Lorenzo Moretti, "Neoliberalism in the Italian Economy,	2014
	Department of Political Science, Brown University.	2014
	Department of Fortical Science, Brown University.	2014

# **INVITED PRESENTATIONS (Last 10 years)**

# Keynote Address: Dedication of Stephen Robert '62 Hall Watson Institute for International and Public Affairs

• Watson Institute for International and Public Affairs, Brown University, May 23, 2019.

# "Making Globalization Fair for All"

• University of Bologna, Bologna, Italy, March 28, 2019.

# "Deliberation and University Governance: The Case of Brown University's Diversity and Inclusion Action Plan"

• Institute for Work and Employment Research Seminar, MIT, September 25, 2018.

## "The Opportunity of a Lifetime"

Brown University's 255<sup>th</sup> Convocation, September 4, 2018.

#### "The 'Labor Problem': Can we Create Just Supply Chains in a Global Economy?"

• Gustav Pollak Lecture Series, presented at Harvard Kennedy School, April 4, 2018.

# "The 'Labor Problem': Can we Create Just Supply Chains in a Global Economy?"

• Hull Lecture, presented at Swarthmore College, November 3, 2017.

#### "Does Compliance Pay? Firm-level Trade and Social Institutions"

• Presented at Bocconi University, Milan, Italy. June 20, 2017.

#### "Deliberation and University Governance: The Case of Brown University's Diversity and Inclusion Action Plan"

 Presented at Ideas That Matter: A Conference in Honor of the Work and Teaching of Joshua Cohen, Stanford University, January, 2017.

# "Governing Global Supply Chains: What Works Well? What Works Less Well? Lessons for Future Research" Presented at:

- 5<sup>th</sup> International Social Life Cycle Assessment Conference, T.H. Chan School of Public Health, Harvard University, June 2016.
- Fair Labor Association Board Meeting, June 8, 2016.
- Invernizzi Center for Research on Innovation, Organization, Strategy and Entrepreneurship, Bocconi University, Milan, Italy, April 21, 2016.
- SNS, The Center for Business and Policy Studies, Stockholm, Sweden, June 2, 2016.
- New Conversations Project, Cornell University ILR School: Sustainable Labor Practices in Global Supply Chains, October 12, 2015.

# "Best Practices and Responsible Business Conduct in Supply Chains"

Corporate Program Executive Roundtable, Council on Foreign Relations, Washington, DC, March 16, 2016.

### Panel Member, "Application of Due Diligence in the Complex and Fast-Paced Sector"

OECD Roundtable on Due Diligence in the Garment and Footwear Supply Chain, October 1, 2015.

# "From Made to Making in America: Perspectives on U.S. Manufacturing Over 25 Years"

• Presented at the Industry Studies Conference, Kansas City, MO, May 28, 2015.

# "The Global Garment Industry Post Rana Plaza. What Works?"

• Presented at the ILO/IFC Better Work Program's Global Buyers Forum, New York City, November 3, 2014.

# "Promoting Labor Standards in Global Supply Chains: What Works Well, Not so Well, and What Can Universities Do?"

University of Michigan Global Human Rights and Labor Standards Forum, October 10, 2014.

# "Buying with a Conscience - Garments Made in Bangladesh?"

• Presented at the University of Manchester, United Kingdom, May 19, 2014.

# "Social Rights and Labor in Middle-Income Families"

• Presented at The Penn Program on Democracy, Citizenship, and Constitutionalism conference "Work & the Social Rights of Citizenship in the 21st Century" at the University of Pennsylvania, Philadelphia, May 9, 2014.

# "The Promise and Limits of Private Power: Promoting Labor Standards in a Global Economy"

#### Presented at:

- Brown University, Parents Day Week-End Forum, October 25, 2014.
- Northwestern University, Department of Political Science, October 23, 2014.
- Providence Council for Foreign Relations, Providence, RI, June 24, 2014.
- Brown University, Commencement Week-End Forum, May 24, 2014.
- University of California Berkeley, Political Science Department, April 4, 2014.
- U.S. Department of Labor, Washington, D.C., January 21, 2014.
- Center for Responsible Enterprise and Trade, Washington, DC, June 5, 2013.
- Council for Foreign Relations, New York City, June 11, 2013.
- Watson Institute for International Studies, Brown University, April 29, 2013.
- United States Council for International Business, Washington, DC., October 10, 2013.
- Risk and Regulation Seminar, The University of Pennsylvania Law School, December 3, 2013.
- GAP Headquarters, San Francisco, CA, January 29, 2014.
- McKinsey and Company, Boston office, January 17, 2014.

# "Adversity Generates Opportunity: Relaunching Growth in Italy's Economy,"

 Presented at the conference on "Italy in Crisis," Watson Institute for International Studies, Brown University, October 30, 2013.

# "Manufacturing in the Innovation Economy"

February 2013

• Presented at the National Academy of Sciences, Washington, DC, February 22, 2013.

#### March 2013

 Presented at the Keidanren, Keizai Koho Center & MIT-Japan Program Symposium, Japan, March 28, 2013.

# "How Have Supply Chains Changed?"

March 2013

• Presented at the University of Washington Forum on the Transformation of Supply Chains, Seattle, WA, March 8, 2013.

#### "Beyond Compliance: Promoting Labor Standards in Global Supply Chains"

- Presented at the Maturity in Supply Chain Responsibility, Stanford, CA, March 8, 2012.
- Presented at the Society for the Advancement of Socio-Economics (SASE), 24th Annual Meeting, Cambridge, MA, June 28, 2012.
- Presented at the World Bank, Washington, DC, June 21, 2012.

# "Our Challenge and Opportunity"

### May 2012

• Presented at the United States' Department of State's Roundtable, "Safeguarding Intellectual Property and Preventing Corruption in Global Markets," Washington, DC, May 2, 2012.

# "High Impact Entrepreneurial Development in Puerto Rico"

March 2012

Presented at the Foundation for Puerto Rico Conference "Revitalizing Innovation," San Juan, PR, March 28, 2012.

# "Looking in All the Wrong Places? 'Upstream' Business Practices & 'Downstream' Labor Standards in Global Supply Chains"

November 2011

• Presented at the Boston Review "Ideas Matter" forum.

Cambridge, MA, September 20, 2011.

Presented at the American Political Science Association annual meeting.

Seattle, WA, September 3, 2011

## "Making Globalization Work for All"

September-December 2011

Presented at the Latin America Executive Board Meeting, MIT Sloan School of Management.
 Sao Paulo, Brazil, September 20, 2011.

Presented at the MIT Alumni Association of Chile Event.

Santiago, Chile, December 14, 2011.

# "Entrepreneurship and Local Economic Development: Lessons for Northeast Brazil?"

April 2011

Presented at The State of Ceará (Brazil) Joint Legislative Session.
 Fortaleza, Brazil, April 19, 2011.

### "Capability Building and Its Limitations"

June 2011

Presented at Society for the Advancement of Socio-Economics annual conference.
 Madrid, Spain, June 22, 2011.

# "Justice Beyond Compliance; Labor Standards in Global Supply Chains"

December 2010

Presented at the Duke University Seminar on Global Governance & Democracy.
 Durham, North Carolina, December 2, 2010.

# "Building a Sustainable Economy? Opportunities, Challenges, and the Blurring of Organizational/Institutional Boundaries"

June 2010

Presented at the Society for the Advancement of Socio-Economics.
 Temple University, Philadelphia, June 26, 2010.

#### "Certification Systems, Ratings and Codes of Conduct"

June 2010

Presented at the Society for the Advancement of Socio-Economics.
 Temple University, Philadelphia, June 26, 2010.

# "Improving Labor Standards in Global Supply Chains: Progress Report from the Just Supply Chains Project" January – February 2010

- Presented at the Nancy Bell Evans Center on Nonprofits and Philanthropy, University of Washington, Seattle, Washington, January 28, 2010.
- Presented at the United States Studies Center and the Institute of Sustainable
   Supply Chains Executive Roundtable, University of Sydney, Australia, February 15, 2010.

### "Sustainability: Challenge or Opportunity for Management Today"

January – February 2010

- Presented at the Latin American Executive Board Meeting, MIT Sloan School of Management, Banco de Chile, Santiago, Chile, February 12, 2010.
- Presented at the Three on the Bund Seminar: "In the World For the World: Sustainable Business and Society",
   Three on the Bund, Shanghai, China January 9, 2010.

# "Transnational Integration Regimes and the Governance of Global Standards"

December 2009

 Presented at the AIB Conference on Research Frontiers in International Business, 2009 Frontiers Conference, Charleston Place Hotel, South Carolina, December 5, 2009.

# "Improving Labor Standards in Global Supply Chains: Codes of Conduct, Monitoring, and Beyond"

November 2009

 Presented at the Center for World Affairs and the Global Economy (WAGE) and University of Wisconsin-Madison Labor Licensing Policy Committee public workshop, UW-Madison, Wisconsin, November 6, 2009.

# Just Supply Chains Conference, Workshop 4: "Lean Manufacturing and Labor Standards"

October 2009

 Organized the Just Supply Chains Conference, Workshop 4: Lean Manufacturing and Labor Standards, held at MIT Sloan, Cambridge, MA, Oct 29—30, 2009. This workshop brought 40 practitioners from firms, NGOs, labor ministries, and international organizations engaged in various institutional experiments concerning employment relations in global supply chains and scholars studying global supply chains, corporate responsibility and global distributive justice.

# "Management, Globalization, and Labor Standards"

October 2009

• Presented at the School of Labor and Employment Relations workshop entitled "Integrating Social Values in Teaching and Research," University of Illinois, Champaign Urbana, October 9, 2009.

# "Corporate Social Responsibility: How Should Business Behave in the Global Financial Crises?"

June 2009

Presented at the 2009 National Summit entitled "Sustainable Globalization: Will It Survive the GFC?"
 InterContinental Hotel, Sydney, Australia, June 12, 2009.

# "MIT Sloan Sustainable Society Initiative"

April 2009

• Presented to Banco Itaú, São Paulo, Brazil, April 13, 2009.

## "Action Learning at MIT Sloan: The Case of the Global Entrepreneurship Laboratory (G-Lab)"

March - April 2009

- Presented to MIT Sloan European/Middle Eastern/South Asian/African Executive Board, Paris, France, April 24, 2009.
- Presented to MIT Sloan Latin American Executive Board, São Paulo, Brazil, March 13, 2009.

# "Making Globalization Work for All? Reflections on Improving Labor Standards in Global Supply Chains" February – May 2009

- Presented at the Globalization and Politics: A Conference in Honor of Suzanne Berger, MIT, Cambridge, MA, May 9, 2009.
- Presented at the Beyond Virtue: The Information Needs for Proving Virtuous Conduct -- Evaluating the Credibility of Transnational Ethical Standards Conference, at University of California: San Diego, San Diego, CA, March 21, 2009.
- Presented by video March 13, 2009 at the Geneva Summit by the Oxford-Achilles Working Group on Corporate Social Responsibility, Château des Bois, Switzerland. Presentation videotaped at MIT, Cambridge, MA, March 9, 2009.
- Presented at the MIT Corporation Visiting Committee Meeting for the Department of Political Science, MIT, Cambridge, MA, March 4, 2009.
- Presented at the Law and Globalization Seminar at Yale Law School, New Haven, CT, February 16, 2009.
- Presented at the MIT Political Science Work in Progress Colloquia (WIP), MIT, Cambridge, MA, February 12, 2009.

#### **Just Supply Chains Conference, Workshop 3**

January 2009

 Co-organized the Just Supply Chains Conference, Workshop 3, held at Stanford University, Stanford, CA, January 29, 2009. This workshop brought 40 practitioners from firms, NGOs, labor ministries, and international organizations engaged in various institutional experiments concerning employment relations in global supply chains and scholars studying global supply chains, corporate responsibility and global distributive justice.

# "Improving Labor Standards Through Enhanced Supply Chain Coordination: The Case of The Coca Cola Company's Sugar Supply Chain in Brazil"

January 2009

 Presented at the Just Supply Chains Conference Workshop 3, Stanford University, Stanford, CA, January 29, 2009.

# "Improving Labor Conditions in Global Supply Chains: A Progress Report from the Just Supply Chains Project" November 2008

 Presented at the "Transitions 2009 Conference", Freeman Spogli Institute for International Studies, Stanford University, Stanford, CA, November 13, 2008.

#### "Does Monitoring Improve Labor Standards?"

July 2008

• Presented at the Society for the Advancement of Socio-Economics Meeting, San Jose, Costa Rica, July 22, 2008.

### **Just Supply Chains Conference, Workshop 2**

May 2008

 Co-organized the Just Supply Chains Conference, Workshop 2, held at Stanford University, Stanford, CA, May 16-17, 2008. This workshop brought more than 50 practitioners from firms, NGOs, labor ministries, and international organizations engaged in various institutional experiments concerning employment relations in global supply chains and scholars studying global supply chains, corporate responsibility and global distributive justice.

# "Virtue Out of Necessity: Compliance, Commitment and the Improvement of Labor Conditions of Global Supply Chains"

April – September 2008

- Presented at the Sloan Fellows Convocation, Cambridge, MA, September 19, 2008.
- Presented at the American Sociological Association Meeting, Boston, MA, August 2, 2008.
- Presented at the Society for the Advancement of Socio-Economics Meeting, San Jose, Costa Rica, July 23, 2008.
- Presented at the Academy of International Business Meeting, Milan, Italy, July 3, 2008.
- Presented at the Harvard-MIT Working Group on Private Governance: Meeting, Cambridge, MA, May 2, 2008.
- Presented at the Center for World Affairs and the Global Economy seminar, University of Wisconsin-Madison, Madison, WI, April 28, 2008.
- Presented at the Institute for Work and Employment Relations Research Seminar, MIT Sloan School of Management, Cambridge, MA, April 22, 2008.

# "Global Entrepreneurship Laboratory: G-Lab"

April 2008

 Presented to delegation from the new Russian Business School, Skolkovo, Cambridge, MA, April 30, 2008.

#### "Making Globalization Work for All"

March 2008

Presented to MIT Sloan Fellows '08 and Spouses, Cambridge, MA, March 10, 2008.

# "MIT Sloan Sustainable Business & Society Initiative"

February – October 2008

- Presented at MIT Sloan Annual Appreciation Dinner, New York, NY, October 16, 2008.
- Presented at MIT Sloan Career Development Office -- 2008 Recruiters' Day, MIT, Cambridge, MA, April 30, 2008
- Presented to MIT Sloan Alumni, Austin, TX, March 27, 2008.
- Presented at MIT Sloan MBA Town Hall Meeting, Cambridge, MA, March 5, 2008.
- Presented at the MIT comes to NYC seminar, part of the MIT Alumni Association and the MIT Club of New York 2007-08 seminar series, New York, NY, February 6, 2008.

# Just Supply Chains Conference, Workshop 1: "Monitoring...And Beyond?"

January 2008

Co-organized the Just Supply Chains Conference, Workshop 1: "Monitoring...And Beyond?", held
at MIT, Cambridge, MA, January 11-12, 2008. This workshop brought 50 practitioners from firms,
NGOs, labor ministries, and international organizations engaged in various institutional experiments

concerning employment relations in global supply chains and scholars studying global supply chains, corporate responsibility and global distributive justice.