RICHARD M. LOCKE

PROVOST

BROWN UNIVERSITY

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EDUCATION

Massachusetts Institute of Technology Ph.D. February 1989 Doctorate in Political Science. Thesis: Local Politics and Industrial Adjustment: The Political Economy of Italy in the 1980s June 1990 M.A. University of Chicago Master of Arts in Education Università Degli Studi di Milano 1986-1987 Visiting student

Wesleyan University B.A. **June 1981**

Bachelor of Arts, College of Letters

ACADEMIC APPOINTMENTS

Brown U	Uni	ivers	sity
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Provost	July 2015-present
Schreiber Family Professor of Political Science and International and Public Affairs	January 2018-present
Professor of Political Science and International and Public Affairs	July 2013-present
Howard R. Swearer Director of the	July 2013-January 2016

Thomas J. Watson Institute for International and Public Affairs

Massachusetts Institute of Technology

Class of 1922 Professor of Political Science and Management	2010-2013
Full Professor of Management and Political Science	2001-2013
Alvin J. Siteman (1948) Professor of Entrepreneurship	2000-2010
Tenured Associate Professor of Management and Political Science	1996-2001
Untenured Associate Professor of Management and Political Science	1993-1996
I.R.I. Career Development Assistant Professor of International Management	1989-1993
Assistant Professor of International Management	1988-1989

Richard Locke Updated: January 2018

ADMINISTRATIVE APPOINTMENTS

Provost, Brown University

July 2015-present

Chief academic officer and chief budget officer responsible for ensuring academic excellence and sound budgetary
practices across the full range of academic departments, including the College, Graduate School, Warren Alpert
Medical School, Schools of Engineering, Public Health, and Professional Studies.

- Direct reports include Dean of the Faculty, Dean of the College, Dean of the Graduate School, Dean of the School of Public Health, Dean of the School of Medicine, Dean of the School for Professional Studies, Senior Vice President for Health Affairs, Vice President for Research, University Librarian, Vice President for Computing and Information Services, Dean of Admission, Dean of Financial Aid, and numerous directors of academic centers, institutes and initiatives.
- Chair Academic Priorities Committee (APC), which provides oversight of academic programs and advises on strategic priorities; University Resource Council (URC), which is responsible for developing and recommending to the president the annual capital and operating budget; and Capital Planning and Space Committees.
- Led development and oversee implementation of Operational Plan for University's strategic plan, *Building on Distinction*
- Actively involved in fundraising for the University's \$3 Billion comprehensive campaign, Brown Together.
- Led the development of *Pathways to Diversity and Inclusion Action Plan*, Brown's more fully diverse and inclusive community.
- Accomplishments include overseeing planning and processes to launch Brown Arts Initiative; Data Science Initiative; Native American and Indigenous Studies Initiative; and Nelson Center for Entrepreneurship.
- Developed new budget system for the University.
- Developed new metrics to assess performance of all academic departments.
- Led the strategic review and realignment of the Annenberg Institute.
- Launched a number of initiatives and lecture series to advance goals and promote intellectual community, including How Structural Racism Works (with Center for the Study of Race and Ethnicity in America); Reaffirming University Values: Campus Dialogue and Discourse (with the Office of the President); By Faculty for Faculty; Staff Summer Readings; Faculty in Focus: Staff Lecture Series; and Brown in the Innovation Economy.

Director, Thomas J. Watson Institute for International and Public Affairs, Brown University July 2013-July 2015

- Served as Chief Executive Officer of the Watson Institute, responsible for strategic direction of the Institute, managing the Institute's operations and budget, and hiring faculty, postdoctoral fellows, and staff.
- Key accomplishments included: hired 10 new faculty members; launched a new postdoctoral fellows program that appointed six postdoctoral fellows per year steady state; expanded the faculty fellows program from 4 to 19 Brown faculty; developed a new strategic plan that involved hiring 18 new faculty and raising over \$80 Million; established new governance model for the Institute; reestablished the core research programs (security, development, governance); created a number of new initiatives (e.g. Art at Watson, Distinguished Speaker Series, Watson Institute-Naval War College Partnership, Work in Progress seminar series); integrated the Taubman Center for American Institutions and Policy into the Watson Institute and re-designed and re-launched the public policy program at Brown; and raised (alone or in collaboration with Brown colleagues) over \$80 million dollars to support new endowed chairs, postdoctoral fellowships, programmatic activities, and a new Watson Institute building.

Department Head, MIT Political Science Department

June 2010-June 2013

- Ran department of 30 professors and 120 undergraduate and graduate students. Responsible for hiring, promotion, budget, and curriculum.
- Key accomplishments include: raised over \$10 million in gifts to support graduate fellowships and created one new professorship, developed and implemented a strategic plan for the department that led to 8 new faculty hires, the redesign of the graduate and undergraduate

programs, the renovation of the department's physical plant, and the launch of a new website and outreach activities (conferences, seminar series).

Deputy Dean, MIT Sloan School of Management

June 2009-January 2011 June 2012-June 2013

- Responsible for School's Educational programs (MBA, EMBA, Sloan Fellows, PhD, and BS degrees), International Programs, Executive Education Programs (\$30 Million in yearly revenue), and the Sloan Management Review.
- Key accomplishments include: grew and diversified Executive Education business during economic recession, designed and launched new non-residential Executive MBA Program (120 mid-career executives), re-launched the Sloan Management Review and increased its online presence, introduced the Sustainability Certificate in the MBA program, designed a new required ethics module in the MBA program, and oversaw the School's distinctive "Action Learning" programs.

Faculty Chair, Sloan Fellows Program

2003-2009

- Responsible for MIT Sloan's Premier Mid-Career Residential Mid-Career Executive Program
- Key accomplishments: doubled the size of the Sloan Fellows Program (from 55-110 students), redesigned its curriculum and renewed its teaching staff, increased its visibility and impact within MIT.

OTHER APPOINTMENTS

Bocconi University, Milan, Italy	2014-2017
Visiting Professor (Research)	

Mossavar-Rahmani Center for Business and Government

John F. Kennedy School of Government, Harvard University

Visiting Scholar

Said Business School, University of Oxford Spring 2004

Visiting Professor of Management

Universidade Federal do Rio de Janeiro, Brazil Summers 2000, 2002

Visiting Professor, Institute of Social Sciences

C.U.O.A.; Veneto, Italy 1998-2006

Visiting Professor of Management

Universita Degli Studi di Venezia, Italy May-1994

Visiting Professor of Management

Georg-August Universität; Göttingen, Germany 1991-1992

Visiting Scholar in Department of Sociology

S.T.O.A.; Ercolano, Italy Summers 1990-1992

Visiting Professor of International Management

CONSULTING WORK

Pro-bono consultant, U.S. Department of Labor

2014-2016

Developed and conducted trainings for staff of the International Labor Affairs Bureau of the U.S. Department of Labor on effective labor law enforcement strategies and public-private partnerships aimed at promoting sustainable labor rights compliance.

Pro-bono Chair, Apple Academic Advisory Board (AAAB)

2013-2016

Coordinated a group of external academics to advise Apple on how best to improve working conditions among its suppliers.

Pro-bono member, Advisory Committee, Better Work Program

2013-present

Advise leadership of this International Labor Organization – International Finance Corporation joint initiative on how best to promote decent work and improved labor standards in a variety of developing countries.

Pro-bono consultant; Retail Industry Leaders Association (RILA)

2012-2015

Worked with this industry association on promoting various sustainability initiatives

Pro-bono consultant; NIKE, Inc.

2011-2016

Provided guidance on NIKE's Corporate Responsibility Report and on NIKE's "Equitable Manufacturing" initiative.

Pro-bono consultant; Oxfam USA, Boston, MA.

2009-2010

Worked with private sector development group on a poverty foot print study of Coca Cola's sugar supply chain in Zambia and El Salvador.

Pro-bono consultant; Confederazione Generale Italiana del Lavoro di Lombardia, Milan, Italy. Summer 1994

Worked with leadership of the CGIL of Lombardia, the largest union confederation of Italy's most industrial region, on developing new labor market and industrial policy strategies.

Pro-bono consultant; Needle Trades Action Project, New Bedford/Fall River, MA

1989-1990

Worked with State-sponsored group of firms, unions and local government agencies to develop strategies to revive apparel industry in Southeastern Massachusetts. Several MIT Sloan School MBA students assisted with this work and wrote seminar papers and theses based on their experience.

HONORS AND AWARDS

Awards

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•	Schreiber Family Professor of Political Science and International and Public Affairs,	2018
	Brown University	
•	Progress Medal Laureate, Society for Progress	2016
•	Howard R. Swearer Directorship, Brown University	2013
•	Emerald Citation for Excellence Award for, "Does Monitoring Improve Labor	
	Standards? Lessons from Nike." Industrial & Labor Relations Review (2007)	2011

Class of 1922 Chair of Political Science and Management	2010
 Jamieson Prize for Excellence in Teaching, MIT 	2008
 Class of 1960 Innovation in Teaching Award, MIT 	2007
 Faculty Pioneer for Academic Leadership, Aspen Institute Business and Society 	
Program	2005
 Excellence in Teaching Award, MIT Sloan School of Management 	2003
 Alvin J. Siteman (1948) Chair in Entrepreneurship, MIT Sloan School of Management 	2000
Faculty Appreciation Award, MIT Sloan School of Management	1999
"Outstanding Academic Books for 1995" by CHOICE magazine for Remaking the	1995
Italian Economy.	
Graduate Management Society Teaching Award	1990
I.R.I. Career Development Chair in International Management, Sloan School of	1989-1993
Management	-, -, -, -, -
Honorary Pre-Dissertation Fellow, Council for European Studies, Columbia University	1986
William Day Leonard Prize, Wesleyan University, "Awarded by the faculty to the	1980
member of the College who exemplifies the highest standards of character and	1700
performance in his campus life."	
performance in his campus me.	
<u>Fellowships</u>	
<u>renowsinps</u>	
Bosch Public Policy Fellow, The American Academy; Berlin, Germany	2001-2002
Younger U.S. Scholars Fellowship, The German Marshall Fund of the United States	1991-1992
International Doctoral Fellowship for Western Europe, Social Science Research	
Council-American Council of Learned Societies	1986-1988
• ITT International Fellowship, Institute of International Education. (The top	1700 1700
Fulbright Fellowship candidate for certain countries became the ITT Fellow. The	
program no longer exists.)	1986-1988
	1984-1986
Graduate Tuition Fellowship, Department of Political Science, MIT	1904-1900
Gifts and Grants	
<u>Girls will Gruins</u>	
• Seed Grant from the Ford Foundation to support a new research project on "Good Jobs in the	
Global Economy." (\$250,000)	2017
• Institutional Support Gifts (various donors) to the Watson Institute to support new faculty chairs,	
post-doctoral fellowships, graduate fellowships, and a new building.	2013-2016
 Institutional Support Grant, Banco do Nordeste. To support research and outreach activities 	
focused on sustainable economic development in Brazil's northeast region.	
\$300,000.	2012
 Endowed Chair, Frank Stanton Foundation. To establish a new endowed professorship in 	2012
Nuclear Security Policy in the MIT Political Science Department. \$5,000,000.	2012
	2012
Institutional Support Grant, Instituto Tecnologico Vale (Brazil). To support faculty and	
student exchanges and collaborative research initiatives focused on sustainable	2012
business practices (Sloan School of Management). \$6,000,000.	2012
Research Grant, Korean Development Institute/World Bank Institute. To support	
project on Industrial Policy in Late-Developing countries. (\$350.000)	2011
 Research Grant. Microsoft/Center for Responsible Enterprise and Trade. To 	
support Just Supply Chains project. (\$300,000)	2011
 Research Grant. MIT Sloan School of Management to support new research on 	
Labor Standards and Lean manufacturing among Nike's Apparel Supplies. (\$75,000)	2011

•	Training and Outreach Grant. US Department of State. To support Buyer-Supplier	
	Dialogues on Improving Working Conditions in Global Supply Chains. (\$350,000)	2011
•	Institutional Support Grant, Mr. Jon Borschow (Foundation for Puerto Rico). To	
	endow a PhD fellowship in the MIT Political Science Department. (\$1,000,000)	2011
•	Institutional Support Grant, Nike, Inc. To endow a PhD fellowship in the MIT Political	
	Science Department. (\$700,000)	2011
•	Institutional Support Grant, Mr. Andrónico Luksic (Banco de Chile). To endow a PhD	
	fellowship in the MIT Political Science Department. (\$1,000,000)	2010
•	Itaú Unibanco Research Fund, Itaú Unibanco. To support Sustainability related	
	projects in Brazil and Latin America. (\$500,000)	2009
•	Seed Grant, Mr. Larry Fish. To establish the MIT-Brazil Program. (\$500,000)	2009
•	Institutional Support Grant, Banco Santander. To support the MIT-Brazil Program	
	(\$1,500,000)	2009
•	Research Grant, PIMO. To support research on labor standards in electronics supply	
	chains (\$120,000)	2009
•	Research & Teaching Innovation Grant, Mrs. Ivy Head. To support the Sustainability	
	Initiative at Sloan. (\$50,000)	2008
•	Research & Teaching Innovation Grant, Ms. Sandy Lim. To support the Sustainability	
	Initiative at Sloan. (\$50,000)	2008
•	Research & Teaching Innovation Grant, Mr. Gustavo Pierini. To support the	
	Sustainability Initiative at Sloan. (\$50,000)	2008
•	Teaching Innovation Grant, Mr. Gary Bergstrom. To support the Global	
	Entrepreneurship Laboratory. (\$10,000)	2008
•	Teaching Innovation Grant, MIT International Science and Technology Initiatives, To	
	support the Global Entrepreneurship Laboratory section on Global Health Delivery.	
	(\$30,000)	2008
•	Research Grant, MIT Center for International Studies to support graduate student	
	research on "Just Supply Chains."(\$10,000)	2008
•	Teaching Innovation Grant, Mr. Doug Drane. To support the Global Entrepreneurship	
	Laboratory section on Global Health Delivery. (\$120,000)	2008
•	Teaching Innovation Grant, Mr. Jack Hennessey. To support both Global	
	Entrepreneurship Laboratory and Leadership Center Activities. (\$250,000)	2008
•	Teaching Innovation Grant, Mr. Jack Hennessey. To support both Global	
	Entrepreneurship Laboratory and Leadership Center Activities. (\$100,000)	2007
•	Teaching Innovation Grant, Bergstrom Family Foundation. To support Global	
	Entrepreneurship Laboratory Course. (\$20,000)	2007
•	Officers' Grant, Sloan Foundation. To seed "New Institutions for a Global Economy"	
	project (\$45,000).	2006
•	Seed Research Grant, Dean's Office, Sloan School of Management. To support	
	Sustainability@Sloan Initiative (\$300,000).	2006
•	Research Grant, Dean's Office, Sloan School of Management. To support project on	
	"Making Globalization Work for All" (\$36,000).	2005
•	Teaching Innovation Grant, Bergstrom Family Foundation. To support Global	
	Entrepreneurship Laboratory Course (\$30,000).	2005
•	Seed Research Grant, Sloan Management Institute, Sloan School of Management.	
	To support project on "Making Globalization Work for All" (\$30,000).	2004
•	Teaching Innovation Grant, Bergstrom Family Foundation. To support Global	
	Entrepreneurship Laboratory Course (\$25,000).	2004
•	Teaching Innovation Grant, Mr. Jack Hennessey. To support both Global	

	Entrepreneurship Laboratory Course and Leadership Center Activities (\$300,000).	2004
•	Teaching Innovation Grant, Bergstrom Family Foundation. To support Global	
	Entrepreneurship Laboratory Course (\$50,000).	2003
•	Seed Research Grant, MIT School of Humanities and Social Sciences Dean's Fund	
	to support graduate student research on "Migration and Development" (\$25,000).	2003
•	Research Grant for "Globalization, Development and Standards," Hewlett Foundation	
	(\$400,000).	2002
•	Teaching Innovation Grant, Bergstrom Foundation (\$65,000).	2002
•	Faculty Research Grant from the MIT School of Humanities, Arts and Social Studies	
	to fund "Globalization, Migration and Development" workshop/ seminar series	
	(\$20,000).	2002
•	Faculty Research Grant, Society for Organizational Learning, MIT. To seed	
	"Observatory on the New Economy" Project (\$50,000).	2001
•	Faculty Research Grant, Society for Organizational Learning, MIT Funded Graduate	
	Students working on "US Unions and their Efforts to Change" Project (\$50,000).	1999
•	Faculty Research Grant, MIT Provost Fund. Funded Research Assistants to help	
	with my Southern Italy/Eastern Germany Conference (\$10,000).	1997
•	Research Grant, "Reconstructing America's Labor Market Institutions," funded by the	
	Ford and Rockefeller Foundations. I was a co-principle investigator on this project,	
	with Professors Paul Osterman and Thomas Kochan, Sloan School of Management	
	(\$650,000).	1997
•	Research Grant, "Revisiting Regional Policy," funded by the Bank of the Northeast of	
	Brazil. I was a co-principal investigator of this project, with Professor Judith Tendler,	
	Department of Urban Studies and Planning (\$395,000).	1997
•	Research Grant, "Cooperation in a Rent-Seeking World: Economic Development in	
	Germany, Italy, and Brazil," awarded by the MIT – Harvard Transnational Security	
	Faculty Seed Grant Fund (\$4,700).	1996
•	Research Grant, "A Tale of Two Regions: Political Strategies for Economic	
	Development in Eastern Germany and Southern Italy," awarded by the Program for	
	the Study of Germany and Europe, Harvard University (\$40,000).	1996
•	Research Grant, "International Changes in Industrial Innovation: Consequences for the	
	Research System," funded by the German – American Academic Council Foundation. I was	
	the co-principle investigator of this project, with Professor Richard	
	Lester, of the Industrial Performance Center (\$575,000).	1996
•	Research Grant, funded by the MIT Industrial Performance Center/Sloan Foundation.	
	To fund the creation of an Observatory on Industrial Practice (\$120,000).	1995
•	Research Grant from the Program for the Study of Germany and Europe, Harvard	-,,-
	University. Funded seminar series on "The German Political Economy in Transition"	
	and provided funding for Harvard and MIT graduate students interested in	
	participating in the Germany-U.S. Mutual Learning Workshop, held at the	
	International Industrial Relations Association meeting in June 1995 (\$30,000).	1994
	Research Grant from MIT Industrial Performance Center. Funded research project	
	on "Struggling to Change: Organizational Innovation and Its Limits in the American	
	Labor Movement" (\$50,000).	1993
•	Research Grant from the Program for the Study of Germany and Europe, Harvard	
	University. Funded research project and workshop on "The Shifting Boundaries of	
	Labor Politics: New Directions for Comparative Research and Theory" (\$35,000).	1992-1993

Research Grant from the MIT Industries Project. Funded a Ph.D. student to assist

	me with the "Resurgence of the Local Union" project (\$30,000).	1991-1992
•	Research Grant from Ente Nazionale Idrocaburi (ENI) of Italy. Funds used to support	
	the MIT Industrial Relations Section International Industrial Relations Project	
	(\$50,000).	1991-1992
•	Research Grant from Gruppo Finanziario Tessile of Italy. This grant supported two	
	Ph.D. students who assisted me with my research on the reorganization of the Italian	
	apparel industry (\$75,000).	1988-1989

TEACHING

Brown University Department of Political Science

- Building a Better World: Film and Social Change (2015)
- <u>Proseminar in Comparative Politics</u> (2014)
- Workshop in Comparative Politics (2014)
- Political Economy Labor and Development (2013)

MIT Sloan School of Management

- Puerto Rico Lab (PR-Lab)
- <u>Laboratory for Sustainable Business (S-Lab)</u>
- Global Entrepreneurship Laboratory (G-Lab)
- Global Markets, National Policies and the Competitive Advantages of Firms
- Entrepreneurship without Borders
- Organizational Process and Change
- Managing People and Organizations in a Changing World Economy
- Industrial Relations Research and Theory
- <u>International Business Management</u>

MIT Department of Political Science

- Building a Better World
- Labor and Politics
- Qualitative Field Research Methods
- <u>Dissertation Workshop in Comparative Political Economy</u>
- Introduction to Public Policy
- Problems of Advanced Industrial Nations
- Field Seminar in Comparative Politics
- Governments, Secondary Associations and Economic Development
- Political Economy I

Executive Education

• Companhia Vale do Rio Doce (Vale/CVRD)

Program chair

Co-designed, co-ran, and taught in executive education program for 500 top managers of major Brazilian mining company

- <u>BP Projects Academy</u>
- BP Operations Academy
- Nanyang Fellows Program

2004-2012

- Entrepreneurship Development Program
- Managing the Extended Supply Chain: Beyond Productivity and Efficiency
- <u>IDEAS Indonesia</u>
- <u>International Management Program</u>
- <u>Veolia</u>

Brown University

PROFESSIONAL ACTIVITIES

brown oniversity	
 Provost 	2015-present
 Co-Chair, Deficit Reduction Working Group 	2014-2015
Faculty lead on a faculty-senior staff committee tasked with eliminating	
Brown University's \$10 Million budget deficit	
 Member, faculty search committees for a senior professor in International 	2014
Relations, for a senior professor in Public Policy, for a joint Watson-Anthropology	
professor, and for a joint Watson-History professor of the Middle East.	
Member, Global Engagement Steering Committee	2013-2014
Member, Brown-IE EMBA Program Academic Advisory Committee	2013-2014
Member, faculty search committee for Political Science-Watson joint	Fall 2013
searches in security studies and governance; and Sociology-Watson joint	
search in international development	
Interim Director, Brazil Initiative	July 2013-January 2014
MIT Administrative Activities	
Committees	
Member, Presidential Search Committee	2012
Member, International Advisory Committee	2009
Co-Chair, Procurement Working Group, MIT Task Force	2008-2009
Faculty lead on faculty-senior staff working group that analyzed MIT's	
procurement processes, identifying about \$20 million in potential savings	
through more efficient, more sustainable purchasing practices.	
Chair, MIT Ad Hoc Committee on Poverty Innovation Lab	2008
Chaired faculty committee to design and propose a new Poverty Institute at MIT.	2000
Member, Faculty Policy Committee	2011-2013
Member, MIT Global Health Initiative	2011 2013
Member, MIT Global Council	2008-2009
Member, MIT Committee on Nominations	2006-2009
Member, MIT Committee on Student Life	2004
Director, MIT Italy Program	1999-2008
Member, MIT Family Leave Policy Committee	2002
Member, Killian Award Committee	2000-2002
Associate Director - Industrial Performance Center	1997-1999
Chair, Edgerton Award Committee	1997-1998
 Member, Institute-wide Search Committee for Director of Career Services, MIT 	1997-1998
 Member, MIT Foreign Scholarships Committee 	1994-2013
MIT Childcare Committee	1989-2002
Freshman Advisor	1989, 1998, 2000, 2006
 Faculty Affiliate, Center for International Studies, MIT 	1989-2013

MIT Sloan School of Management Administrative Activities

MIT Sloan School of Management Administrative Activities	
Committees	
Chair, Action Learning Committee	2008-2010
Member, Executive MBA Committee	2007-2009
Chair, Sloan Sustainability Research Group	2007-2010
Chair, Sustainability at Sloan Group	2006-2010
Co-Chair, Sloan Convocation Organization Committee	2006, 2008
 Faculty Lead, Exploratory Committee for MIT Sloan Portugal Program 	2006-2007
Designing International Collaboration between MIT Sloan School and Leading	
Business Schools in Portugal	
Chair, Faculty Search Committee: China Management Professor	2003
Member, Sloan MBA Curriculum Redesign Committee	2002; 2011
Sloan 50 th Anniversary Convocation	2002
Member, Sloan School Executive Education Committee	2002-2013
 Member, Sloan Fellows Program Committee 	2003-2013
 Member, Sloan School International Initiatives Committee 	2001-2013
Chair, Sloan School European Task Force	2001-2002
Faculty Affiliate, MIT Entrepreneurship Center	2000-2013
 Member, Faculty Search Committee: Organizational Studies 	1999
 Member, Ph.D. Admissions Committee 	1999
Member, Faculty Search Committee: Strategy	1996
 Various Personnel Subcommittees for the Sloan School of 	
Management	1996-2013
MIT Department of Political Science Administrative Activities	
Committees	
Strategic Planning Task Force	2008-2009
 Chair, Faculty Search Committee: Comparative Political Economy 	2008-2009
Chair, Faculty Search Committee: Methodology	2007-2009
 Member, Ph.D. Admissions Committee 	2003-2006
 Member, Faculty Search Committee: American Politics 	2002
 Chair, Faculty Search Committee: Comparative Politics 	1999
 Chair, Senior Faculty Search Committee: Gender and Politics 	1996
 Member, Senior Faculty Search Committee: Comparative Political Economy 	1996
Member, Financial Aid Committee	1996
 Various Personnel Subcommittees for the Department of Political Science 	1996-2013
Other Activities	
	2016
CNE Growth Commission	2016-present
Harvard-MIT Working Group on Private Governance (co-organizer)	2008-2012
MIT-Stanford University Just Supply Chains Project (co-organizer)	2008-2012
Co-Organizer of Inter-University, Cross-Sectoral (Academics, Corporations, NGOs, Lab	por
Unions, International Organizations) research and outreach initiative aimed at promotir	ig
just working conditions within global supply chains. Group meetings alternate between I	MIT
and Stanford University.	

Faculty Research Associate, Center for European Studies, Harvard University

1989-2002

Professional Associations	
Member, Council on Foreign Relations	2015-present
 Member, Academy of Management (AOM) 	2009
 Member, Academy of International Business (AIB) 	2008
• Executive Council, Society for the Advancement of Socio-Economics (SASE)	2007-2012
 Member, Labor & Employment Relations Association (LERA) formerly Industrial 	
Relations Research Association (IRRA)	1999-present
 Member, International Industrial Relations Association 	1998-2002
Member, American Political Science Association (APSA)	1986-present
Member, Editorial Boards	
Journal of Management and Governance	2001-2004
Studies in International and Comparative Development	2014-
Industrial Relations Journal	1999-present
Industrial and Corporate Change	1999-2004
Modern Italian Studies	1999
Socio-Economic Review	2010-present
Referee, Publications	
American Political Science Review	2001-present
Comparative Politics	2001-present
Comparative Studies in Society and History	2001-present
Relations Industrielle	2001-present
Journal of Policy History	2001-present
• MIT Press	2001-present
Cambridge University Press	2001-present
Oxford University Press	2001-present
Cornell University Press	2001-present
 Industrial and Labor Relations Review 	1999-present
• Industrial Relations	1999-present
 Industrial Relations Journal 	1999-present
 National Science Foundation 	1999-present
Social Science Research Council	1999-present
External Boards and Review Committees	
 Member, External Review Committee – Department of Political Science, 	
Universidade de São Paulo	2005
 Global Advisory Board Member, The Endeavor Initiative, New York, NY 	2003-2008

1995-present

• Member, Advisory Board, <u>The Boston Review</u>

PUBLICATIONS

Books

- Richard Locke and Rachel Wellhausen, eds., Production in the Innovation Economy, Cambridge, MA: The MIT Press. 2014.
- Richard Locke, *The Promise and Limits of Private Power Promoting Labor Standards in a Global Economy*, New York: Cambridge University Press. 2013.
- Co-author with Paul Osterman, Thomas Kochan, Michael Piore, *Working in America*, Cambridge, MA: The MIT Press. 2001.
- Richard Locke, Thomas Kochan, and Michael Piore, eds., *Employment Relations in a Changing World Economy*, Cambridge, MA: The MIT Press. 1995.
- Richard Locke, Remaking the Italian Economy, Ithaca, NY: Cornell University Press. 1995.
 Nominated for two American Political Science Association Book Awards: "The Best Book in Political Economy" Award and "The Gregory Luebbert Book" Award. Won "Outstanding Academic Books for 1995" by CHOICE magazine., Cambridge, MA: The MIT Press. 1995.

Articles Published in Refereed Journals

- Co-author with Hiram Samel, "Beyond The Workplace: "Upstream" Business Practices and Labor Standards in the Global Electronics Industry," *Studies in Comparative International Development*, December 2017.
- Co-author with Greg Distelhorst, "Does Compliance Pay? Firm-level Trade and Social Institutions," forthcoming at *American Journal of Political Science*.
- Co-author with Greg Distelhorst and Jens Hainmueller, "Does Lean Improve Labor Standards? Management and Social Performance in the Nike Supply Chain," *Management Science*, 2017, 63:3, 707-728.
- Co-author with Greg Distelhorst, Hiram Samel, and Timea Pal, "Production Goes Global, Compliance Stays Local: Private Regulation in the Global Electronics Industry, *Regulation and Governance*, Volume 9, Issue 3, pages 224–242, September 2015.
- Co-author with Salo Coslovsky, "Parallel Paths to Enforcement: Private Compliance, Public Regulation, and Labor Standards in the Brazilian Sugar Sector," *Politics and Society*, Vol.41, No. 4 (December 2013): 497-526.
- Co-author with Ben Rissing and Timea Pal, "Complements or Substitutes? Public vs. Private Regulation and the Enforcement of Labor Standards in Global Supply Chains," 50th Anniversary issue of *The British Journal of Industrial Relations*, Vol.51, No.3 (September 2013): 519-552.
- Co-author with Monica Romis, "The Promise & Perils of Private Voluntary Regulation: Labor Standards and Work Organizations in Two Mexican Factories," *Review of International Political Economy*, Vol. 17, No. 1 (February 2010).
- Co-author with Matthew Amengual and Akshay Mangla, "Virtue out of Necessity?: Compliance, Commitment and the Improvement of Labor Conditions in Global Supply Chains," *Politics & Society*, Vol. 37, No 3 (September 2009): 319-351.
- Co-author with Thomas Kochan, Monica Romis, and Fei Qin, "Beyond corporate codes of conduct: Work organization and labour standards at Nike's suppliers," International Labour Review, Vol. 146 Issue 1/2, (March-June 2007): 21-37.
- Co-author with Fei Qin and Alberto Brause, "Does Monitoring Improve Labor Standards?: Lessons from Nike," *Industrial and Labor Relations Review*, Volume 61, Issue 1 (October 2007): 3-31.
- Co-author with Monica Romis, "How to Improve the Global Workplace," *MIT Sloan Management Review*, Volume 49, Number 2 (Winter 2006).
- "Construindo Confiança," *Economica*, Vol. 3, No. 2 (September 2003)

- Co-authored with Lucio Baccaro, "The End of Solidarity?: The Decline of Egalitarian Wage Policies in Italy and Sweden," *European Journal of Industrial Relations*, Vol. 4, No. 3, (November 1998): 283-308.
- Co-author with Wade Jacoby, "The Dilemmas of Diffusion: Social Embeddedness and the Problems of Institutional Change in Eastern Germany," *Politics & Society*, Vol. 25, No. 1, (March 1997): 34-65.
- Co-author with Lucio Baccaro, "Learning From Past Mistakes? Recent Reforms in Italian Industrial Relations," *Industrial Relations Journal*, Vol. 27, No. 4, (December 1996): 289-303.
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	Markets," MIT Sloan School of Management	1991
•	Walter Jones, "The Roles of Manufacturing Facilities Location in the Implementation	
	of Global Industry Strategies with Special Forces Applied to the Ball and Roller	
	Bearings Industry," MIT Sloan School of Management	1991
•	Natalia Iwach, "Shifting Relations Between Retailing and Manufacturing in the U.S.	
	Apparel Industry," MIT Sloan School of Management	1991
•	Magnus Hakansson, "Capitalizing on Political Risk: Swedish Investments in Estonia,"	
	MIT Sloan School of Management	1991
•	Helen Grela, "Batax Limited - Case Study in Business Management in Poland," MIT	
	Sloan School of Management	1991
•	John Engelhardt, "United Engineering Inc.: An Instructional Case Study of Business,"	
	MIT Sloan School of Management	1991

•	Andrew Tauber, "Alternate Visions of Economic Development: The United States in	
	the 1920s," Department of Political Science. MIT	1991
•	Theodore Theodosopoulos, "Game-Theoretic Modeling of the Italian Industrial	
	Relations System," Department of Political Science, MIT	1991
•	Doug Lucas and Robert McConnachie, "Mexico's Maquiladora Program: An In-Depth	
	Analysis," MIT Sloan School of Management	1991
•	Kashfia Mansur, "Human Resource Development in Jordan: Problems and	
	Perspectives," Department of Political Science, MIT	1991
•	Jessica Toth, "Privatization in Eastern and Central Europe," MIT Sloan School of	
	Management	1991
•	Richard Vasi, "Comparative and Strategic Analysis of the Peruvian Apparel Industry,"	
	MIT Sloan School of Management	1991
•	Jorgen Bladh, "Capitalizing on Political Risk: Swedish Investments in Estonia," MIT	
	Sloan School of Management	1991
•	Ralph Whitman, "The Impact of European 'Single Market' Reforms on the United	
	Kingdom Unit Trust Industry," MIT Sloan School of Management	1990
•	Arnaldo Camuffo, "Organizational Heritage and Strategic Choice: The Case of Italian	
	Textile-Apparel," MIT Sloan School of Management	1990
•	Giovanni Abramo, "Technology Transfer and the Third World Development," MIT	
	Sloan School of Management	1990
•	Carlos Torres Vila, "Spain's Competitive Advantage in the Automobile Industry," MIT	
	Sloan School of Management	1990
•	John Averill, "Emerging Investment Opportunities in Europe Towards 1992,"	
	MIT Sloan School of Management	1990
•	Frank Zaballos, "The Evolutionary Decline of the Newspaper Industry:	
	A Microeconomics Based Explanation," MIT Sloan School of Management	1990
•	Jeffery Weinstein, "Patterned Functions: Labor Arrangements and Competition in the	
	U.S. Japanese Semiconductor Industries," MIT Sloan School of Management	1990
•	Talal Daair, "OPEC and the Multinational Oil Companies: Limits of Cooperation?"	
	MIT Sloan School of Management	1990
•	William Herdan, "Designing a Strategy for the Venezuelan Textile Industry to	
	Penetrate the U.S. Market," MIT Sloan School of Management	1990
•	Daniel Lee, "Manufacturing and Export Trade in the Hong Kong Apparel Industry,"	
	MIT Sloan School of Management	1990
•	Veronica Leger, "Strategies for Consumer Goods Companies in Europe 1992:	
	Procter and Gamble and Unilever," MIT Sloan School of Management	1990
•	Gengshen Liu, "Building Up Advantages in Competition: The Future of China's	1000
	Shipbuilding Industry," MIT Sloan School of Management	1990
•	Andrew McAfee, "On the Appropriate Level of Automation for Advanced Structural	
	Composites: The Case of the Boeing Corporation," Leaders for Manufacturing	1000
	Program, MIT Sloan School of Management	1990
•	Donald McNelly, "Alternative Sources of Capitalization for Mature Industries," MIT	1000
	Sloan School of Management	1990
•	Iason Onassis, "Globalization of Airlines," MIT Sloan School of Management	1990
•	J.B. Rousellot, "A New Model for Internationalization Applied to Specific Japanese	1000
_	Industries," MIT Sloan School of Management	1990
•	Takao Shimizu, "High Definition Television" Comparison of Research," MIT Sloan	1000
	School of Management	1989

 Cem Dogan, "Configuration and Competitiveness in Global Industries," MIT Sloan School of Management

1989

Undergraduate Theses Supervised

• Youbin Kang, "Private Governance in the Garment Industry: A Critical Juncture Framework Analysis of the Influence in Four Private Voluntary Initiatives, International Relations Program, Brown University.

2014

• **Lorenzo Moretti,** "Neoliberalism in the Italian Economy, Department of Political Science, Brown University

2014

INVITED PRESENTATIONS (Last 10 years)

"The 'Labor Problem': Can we Create Just Supply Chains in a Global Economy?"

• Hull Lecture, presented at Swarthmore College, November 3, 2017

"Does Compliance Pay? Firm-level Trade and Social Institutions"

• Presented at Bocconi University, Milan, Italy. June 20, 2017

"Deliberation and University Governance: The Case of Brown University's Diversity and Inclusion Action Plan"

 Presented at Ideas That Matter: A Conference in Honor of the Work and Teaching of Joshua Cohen, Stanford University, January, 2017

"Governing Global Supply Chains: What Works Well? What Works Less Well? Lessons for Future Research" Presented at:

- 5th International Social Life Cycle Assessment Conference, T.H. Chan School of Public Health, Harvard University, June 2016
- Fair Labor Association Board Meeting, June 8, 2016
- Invernizzi Center for Research on Innovation, Organization, Strategy and Entrepreneurship, Bocconi University, Milan, Italy, April 21, 2016.
- SNS, The Center for Business and Policy Studies, Stockholm, Sweden, June 2, 2016
- New Conversations Project, Cornell University ILR School: Sustainable Labor Practices in Global Supply Chains, October 12, 2015

"Best Practices and Responsible Business Conduct in Supply Chains"

Corporate Program Executive Roundtable, Council on Foreign Relations, Washington, DC, March 16, 2016

Panel Member, "Application of Due Diligence in the Complex and Fast-Paced Sector"

OECD Roundtable on Due Diligence in the Garment and Footwear Supply Chain, October 1, 2015

"From Made to Making in America: Perspectives on U.S. Manufacturing Over 25 Years"

Presented at the Industry Studies Conference, Kansas City, MO, May 28, 2015

"The Global Garment Industry Post Rana Plaza. What Works?"

Presented at the ILO/IFC Better Work Program's Global Buyers Forum, New York City, November 3, 2014

"Promoting Labor Standards in Global Supply Chains: What Works Well, Not so Well, and What Can Universities

Do?"

University of Michigan Global Human Rights and Labor Standards Forum, October 10, 2014

"Buying with a Conscience - Garments Made in Bangladesh?"

• Presented at the University of Manchester, United Kingdom, May 19, 2014

"Social Rights and Labor in Middle-Income Families"

 Presented at The Penn Program on Democracy, Citizenship, and Constitutionalism conference "Work & the Social Rights of Citizenship in the 21st Century" at the University of Pennsylvania, Philadelphia, May 9, 2014

"The Promise and Limits of Private Power: Promoting Labor Standards in a Global Economy"

Presented at:

- Brown University, Parents Day Week-End Forum, October 25, 2014.
- Northwestern University, Department of Political Science, October 23, 2014.
- Providence Council for Foreign Relations, Providence, RI, June 24, 2014.
- Brown University, Commencement Week-End Forum, May 24, 2014.
- University of California Berkeley, Political Science Department, April 4, 2014.
- U.S. Department of Labor, Washington, D.C., January 21, 2014.
- Center for Responsible Enterprise and Trade, Washington, DC, June 5, 2013.
- Council for Foreign Relations, New York City, June 11, 2013
- Watson Institute for International Studies, Brown University, April 29, 2013
- United States Council for International Business, Washington, DC., October 10, 2013.
- Risk and Regulation Seminar, The University of Pennsylvania Law School, December 3, 2013.
- GAP Headquarters, San Francisco, CA, January 29, 2014.
- McKinsey and Company, Boston office, January 17, 2014.

"Adversity Generates Opportunity: Relaunching Growth in Italy's Economy,"

• Presented at the conference on "Italy in Crisis," Watson Institute for International Studies, Brown University, October 30, 2013.

"Manufacturing in the Innovation Economy"

February 2013

• Presented at the National Academy of Sciences Washington, DC, February 22, 2013.

March 2013

 Presented at the Keidanren, Keizai Koho Center & MIT-Japan Program Symposium Japan, March 28, 2013.

"How Have Supply Chains Changed?"

March 2013

 Presented at the University of Washington Forum on the Transformation of Supply Chains, Seattle, WA, March 8, 2013.

"Beyond Compliance: Promoting Labor Standards in Global Supply Chains"

- Presented at the Maturity in Supply Chain Responsibility, Stanford, CA, March 8, 2012.
- Presented at the Society for the Advancement of Socio-Economics (SASE)
 24th Annual Meeting, Cambridge, MA, June 28, 2012.

• Presented at the World Bank, Washington, DC, June 21, 2012.

"Our Challenge and Opportunity"

May 2012

• Presented at the United States' Department of State's Roundtable – "Safeguarding Intellectual Property and Preventing Corruption in Global Markets," Washington, DC, May 2, 2012.

"High Impact Entrepreneurial Development in Puerto Rico" March 2012

Presented at the Foundation for Puerto Rico Conference "Revitalizing Innovation."
 San Juan, PR, March 28, 2012.

"Looking in All the Wrong Places? 'Upstream' Business Practices & 'Downstream' Labor Standards in Global Supply Chains"

November 2011

- Presented at the Boston Review "Ideas Matter" forum.
 Cambridge, MA, September 20, 2011.
- Presented at the American Political Science Association annual meeting.
 Seattle, WA, September 3, 2011

"Making Globalization Work for All"

September-December 2011

- Presented at the Latin America Executive Board Meeting, MIT Sloan School of Management.
 Sao Paulo, Brazil, September 20, 2011.
- Presented at the MIT Alumni Association of Chile Event Santiago, Chile, December 14, 2011.

"Entrepreneurship and Local Economic Development: Lessons for Northeast Brazil?"

April 2011

Presented at The State of Ceará (Brazil) Joint Legislative Session.
 Fortaleza, Brazil, April 19, 2011.

"Capability Building and Its Limitations"

June 2011

Presented at Society for the Advancement of Socio-Economics annual conference.
 Madrid, Spain, June 22, 2011.

"Justice Beyond Compliance; Labor Standards in Global Supply Chains"

December 2010

Presented at the Duke University Seminar on Global Governance & Democracy.
 Durham, North Carolina, December 2, 2010.

"Building a Sustainable Economy? Opportunities, Challenges, and the Blurring of Organizational/Institutional Boundaries"

June 2010

 Presented at the Society for the Advancement of Socio-Economics Temple University, Philadelphia, June 26, 2010.

"Certification Systems, Ratings and Codes of Conduct"

June 2010

 Presented at the Society for the Advancement of Socio-Economics Temple University, Philadelphia, June 26, 2010.

"Improving Labor Standards in Global Supply Chains: Progress Report from the Just Supply Chains Project" January – February 2010

- Presented at the Nancy Bell Evans Center on Nonprofits and Philanthropy, University of Washington, Seattle, Washington, January 28, 2010.
- Presented at the United States Studies Center and the Institute of Sustainable
 Supply Chains Executive Roundtable, University of Sydney, Australia, February 15, 2010.

"Sustainability: Challenge or Opportunity for Management Today"

January – February 2010

- Presented at the Latin American Executive Board Meeting, MIT Sloan School of Management, Banco de Chile, Santiago, Chile, February 12, 2010.
- Presented at the Three on the Bund Seminar: "In the World For the World: Sustainable Business and Society", Three on the Bund, Shanghai, China January 9, 2010.

"Transnational Integration Regimes and the Governance of Global Standards"

December 2009

 Presented at the AIB Conference on Research Frontiers in International Business, 2009 Frontiers Conference, Charleston Place Hotel, South Carolina, December 5, 2009.

"Improving Labor Standards in Global Supply Chains: Codes of Conduct, Monitoring, and Beyond" November 2009

 Presented at the Center for World Affairs and the Global Economy (WAGE) and University of Wisconsin-Madison Labor Licensing Policy Committee public workshop, UW-Madison, Wisconsin, November 6, 2009.

Just Supply Chains Conference, Workshop 4: "Lean Manufacturing and Labor Standards" October 2009

 Organized the Just Supply Chains Conference, Workshop 4: Lean Manufacturing and Labor Standards, held at MIT Sloan, Cambridge, MA, Oct 29—30, 2009. This workshop brought 40 practitioners from firms, NGOs, labor ministries, and international organizations engaged in various institutional experiments concerning employment relations in global supply chains and scholars studying global supply chains, corporate responsibility and global distributive justice.

"Management, Globalization, and Labor Standards"

October 2009

• Presented at the School of Labor and Employment Relations workshop entitled "Integrating Social Values in Teaching and Research", University of Illinois, Champaign Urbana, October 9, 2009.

$\hbox{``Corporate Social Responsibility: How Should Business Behave in the Global Financial Crises?"}$

June 2009

Presented at the 2009 National Summit entitled "Sustainable Globalization: Will It Survive the GFC?"
 InterContinental Hotel, Sydney, Australia, June 12, 2009.

"MIT Sloan Sustainable Society Initiative"

April 2009

Presented to Banco Itaú, São Paulo, Brazil, April 13, 2009.

"Action Learning at MIT Sloan: The Case of the Global Entrepreneurship Laboratory (G-Lab)"

March - April 2009

- Presented to MIT Sloan European/Middle Eastern/South Asian/African Executive Board, Paris, France, April 24, 2009.
- Presented to MIT Sloan Latin American Executive Board, São Paulo, Brazil, March 13, 2009.

"Making Globalization Work for All? Reflections on Improving Labor Standards in Global Supply Chains"

February - May 2009

- Presented at the Globalization and Politics: A Conference in Honor of Suzanne Berger, MIT, Cambridge, MA, May 9, 2009.
- Presented at the Beyond Virtue: The Information Needs for Proving Virtuous Conduct -- Evaluating
 the Credibility of Transnational Ethical Standards Conference, at University of California: San Diego,
 San Diego, CA, March 21, 2009.
- Presented by video March 13, 2009 at the Geneva Summit by the Oxford-Achilles Working Group on Corporate Social Responsibility, Château des Bois, Switzerland. Presentation videotaped at MIT, Cambridge, MA, March 9, 2009.
- Presented at the MIT Corporation Visiting Committee Meeting for the Department of Political Science, MIT, Cambridge, MA, March 4, 2009.
- Presented at the Law and Globalization Seminar at Yale Law School, New Haven, CT, February 16, 2009.
- Presented at the MIT Political Science Work in Progress Colloquia (WIP), MIT, Cambridge, MA, February 12, 2009.

Just Supply Chains Conference, Workshop 3

January 2009

Co-organized the Just Supply Chains Conference, Workshop 3, held at Stanford University, Stanford, CA, January 29, 2009. This workshop brought 40 practitioners from firms, NGOs, labor ministries, and international organizations engaged in various institutional experiments concerning employment relations in global supply chains and scholars studying global supply chains, corporate responsibility and global distributive justice.

"Improving Labor Standards Through Enhanced Supply Chain Coordination: The Case of The Coca Cola Company's Sugar Supply Chain in Brazil"

January 2009

 Presented at the Just Supply Chains Conference Workshop 3, Stanford University, Stanford, CA, January 29, 2009.

"Improving Labor Conditions in Global Supply Chains: A Progress Report from the Just Supply Chains Project" November 2008

 Presented at the "Transitions 2009 Conference", Freeman Spogli Institute for International Studies, Stanford University, Stanford, CA, November 13, 2008.

Author Meets Critic: Comments on "Beyond the Boycott: Labor Rights, Human Rights and Transnational Activism"

July 2008

 Author Meets Critic: Comments on "Beyond the Boycott: Labor Rights, Human Rights and Transnational Activism" by Gay Seidman (Sage Foundation Press, 2007) at the Society for the Advancement of Socio-Economics Meeting, San Jose, Costa Rica, July 23, 2008.

"Does Monitoring Improve Labor Standards?"

July 2008

 Presented at the Society for the Advancement of Socio-Economics Meeting, San Jose, Costa Rica, July 22, 2008.

Just Supply Chains Conference, Workshop 2

May 2008

 Co-organized the Just Supply Chains Conference, Workshop 2, held at Stanford University, Stanford, CA, May 16-17, 2008. This workshop brought more than 50 practitioners from firms, NGOs, labor ministries, and international organizations engaged in various institutional experiments concerning employment relations in global supply chains and scholars studying global supply chains, corporate responsibility and global distributive justice.

"Virtue Out of Necessity: Compliance, Commitment and the Improvement of Labor Conditions of Global Supply Chains"

April – September 2008

- Presented at the Sloan Fellows Convocation, Cambridge, MA, September 19, 2008.
- Presented at the American Sociological Association Meeting, Boston, MA, August 2, 2008.
- Presented at the Society for the Advancement of Socio-Economics Meeting, San Jose, Costa Rica, July 23, 2008.
- Presented at the Academy of International Business Meeting, Milan, Italy, July 3, 2008.
- Presented at the Harvard-MIT Working Group on Private Governance: Meeting, Cambridge, MA, May 2, 2008.
- Presented at the Center for World Affairs and the Global Economy seminar, University of Wisconsin-Madison, Madison, WI, April 28, 2008.
- Presented at the Institute for Work and Employment Relations Research Seminar, MIT Sloan School of Management, Cambridge, MA, April 22, 2008.

"Global Entrepreneurship Laboratory: G-Lab"

April 2008

 Presented to delegation from the new Russian Business School, Skolkovo, Cambridge, MA, April 30, 2008.

"Making Globalization Work for All"

March 2008

• Presented to MIT Sloan Fellows '08 and Spouses, Cambridge, MA, March 10, 2008.

"MIT Sloan Sustainable Business & Society Initiative"

February – October 2008

Presented at MIT Sloan Annual Appreciation Dinner, New York, NY, October 16, 2008.

- Presented at MIT Sloan Career Development Office -- 2008 Recruiters' Day, MIT, Cambridge, MA, April 30, 2008
- Presented to MIT Sloan Alumni, Austin, TX, March 27, 2008.
- Presented at MIT Sloan MBA Town Hall Meeting, Cambridge, MA, March 5, 2008.
- Presented at the MIT comes to NYC seminar, part of the MIT Alumni Association and the MIT Club of New York 2007-08 seminar series, New York, NY, February 6, 2008.

Just Supply Chains Conference, Workshop 1: "Monitoring...And Beyond?"

January 2008

Co-organized the Just Supply Chains Conference, Workshop 1: "Monitoring...And Beyond?", held
at MIT, Cambridge, MA, January 11-12, 2008. This workshop brought 50 practitioners from firms,
NGOs, labor ministries, and international organizations engaged in various institutional experiments
concerning employment relations in global supply chains and scholars studying global supply chains,
corporate responsibility and global distributive justice.

"Strategies for Sustainable Business Practices"

December 2007

 Co-organized 2007 MIT Innovations in Management Conference: Strategies for Sustainable Business Practices, MIT, Cambridge, MA, December 5-6, 2007. This workshop brought together company representatives, faculty, and students to discuss sustainable business practices. I co-hosted the meeting and ran several sessions.

"Virtue Out of Necessity: Pedagogy vs. Policy Approach to Improving Global Working Conditions"

April – December 2007

- Presented at the 2007 MIT Innovations in Management Conference: Strategies for Sustainable Business Practices, MIT, Cambridge, MA, December 5, 2007.
- Presented to the Interfaith Center on Corporate Responsibility, New York, NY, September 19, 2007.
- Presented at the Annual Society for the Advancement of Socio-Economics (SASE) Meeting 2007, Copenhagen, Denmark, June 29, 2007.
- Presented at the Global Economics Management (GEM) Seminar Series, MIT, Cambridge, MA, April 25, 2007.

"MIT Sloan Sustainable Business & Society Initiative"

November 2007

 Presented to the MIT Sloan School of Management Community, MIT, Cambridge, MA, November 13, 2007.

"Sustainability: Challenge or Opportunity for Management"

August 2007

• Presented to the MIT Alumni Association Meeting, São Paulo, Brazil, August 2, 2007.

"Building Entrepreneurial Clusters in Traditional Sectors"

June 2007

• Presented at the Lisbon-Sloan Seminar Series in Management: New Developments in Management Research: Entrepreneurship, Lisbon, Portugal, June 11, 2007.

[&]quot;Improving Labor Standards in Global Supply Chains: Lessons from Nike"

June 2007

 Presented to MIT Sloan School of Management Alumni Reunion Seminar, MIT, Cambridge, MA, June 8, 2007.

March-April 2007

- Presented to the Robert F. Wagner Graduate School of Public Service as part of the International and PNP Programs Seminar Series, New York University, New York, NY, April 11, 2007.
- Presented at the Harvard Business School International Research Conference, Harvard Business School, Cambridge, MA, April 5, 2007.
- Presented to the Watson Institute for International Studies as part of the Colloquium for Comparative Research (CCR) Seminar Series, Brown University, Providence, RI, March 21, 2007.

November 2006

- Presented at the International Labour Office (ILO) InFocus Initiative on Corporate Social Responsibility Forum 2006, Geneva, Switzerland, November 9, 2006.
- Presented to the Sloan School of Management Faculty Seminar Series, MIT, Cambridge, MA, November 1, 2006.

"Does Monitoring Improve Labor Standards? Lessons from Nike"

October - November 2006

- Presented at the Rutgers University, School of Management and Labor Relations Faculty Seminar, November 20, 2006.
- Presented at the Oxford-Achilles Working Group on Corporate Social Responsibility Said Business School, Oxford University, Oxford, England, October 30, 2006.
- Presented at the Labor and Multinational Management Seminar, The Wharton School, University of Pennsylvania, Philadelphia, October 4, 2006.

"Beyond Corporate Codes of Conduct: Work Organization and Labor Standards in Two Mexican Garment Factories"

October 2006

 Presented at Stanford Humanities Center Research Workshop on Global Justice, Stanford University, Stanford, CA, October 20, 2006.

"Promoting Labor Standards in Global Supply Chains: Lessons from Nike"

September 2006

Presented at the MIT Political Science Work in Progress Colloquia (WIP), MIT, Cambridge, MA,
 September 22, 2006

"Changes and Challenges in the World of Work: Implications for Brazilian SMEs"

August 2006

 Presented at CONARH 2006 ABRH (Congresso Nacional sobre Gestão de Pessoas) Conference, São Paulo, Brazil, August 23, 2006

"MIT-Nike Collaborative Project"

July 2006

Presented at Coca-Cola Corporation's Root Cause Analysis meeting, Atlanta, GA, July 14, 2006

"Beyond Monitoring: Improving Labor Compliance through Improved Business Processes"

May 2006

Organized MIT-Nike Joint Workshop, May 22-23, 2006, MIT Sloan School of Management. This

workshop brought together 21 company representatives, faculty, and students to discuss lean manufacturing practices. I hosted the meeting and ran all sessions.

"Making Globalization Work For All"

October 2005 - May 2006

- Presented at MIT Technology and the Corporation 2006 Innovations in Management Conference: How Globalization is Driving the Future of Business, MIT, Cambridge, MA, May 9, 2006
- Presented at the Annual Meeting of the Workers' Rights Consortium, Washington, DC, February 17, 2006.
- Presented at MIT Sloan Alumni gathering, London, UK, January 19, 2006.
- Presented at MIT Sloan Alumni gathering, Milan, Italy, January 18, 2006.
- Organized and presented at panel for MIT Sloan Convocation, October 7, 2005.

"Building Trust and Tackling Informality: Lessons from Italy and Brazil"

April 2006

Presented at the Private Sector Development (PSD) Forum 2006, Washington, DC, April 6, 2006

"Adversity Breeds Opportunity: Lessons from Global Entrepreneurship"

November 2005

- Presented at the MIT ILP Conference on "Achieving Growth Through Strategic Innovation,"
 Charlemagne Building, Brussels, Belgium, November 14, 2005.
- Presented at the IV NOVA Conference, "Italy and Global Competition," Sloan School of Management, November 6, 2005

"Distributive Development: Local Economic Development and Public Policies in Brazil"

August 2005

 Presented at the Seminar on "Governanca Publica: Etica e Responsabilidade Fiscal," Memorial da America Latina, São Paulo, Brazil, August 11, 2005.