

The Campaign for Academic Enrichment

Table of Needs

Spring 2006

\$ Millions

A. Endowment

<i>Undergraduate Financial Aid</i>	300
<i>Graduate Fellowships</i>	50
<i>Medical Scholarships</i>	15
<i>Professorships</i>	250
<i>Library and Information Technology</i>	20
<i>Departments, Centers, Institutes and Programs</i>	25
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	660 Subgoal
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B. Facilities

<i>Life Sciences Building</i>	50
<i>Cognitive and Linguistic Sciences Building</i>	35
<i>Fitness Center</i>	30
<i>Sciences Library Study Center</i>	4
<i>Humanities Center and Pembroke Center (Pembroke Hall Renovations)</i>	10
<i>Institute for Archaeology and the Ancient World (Rhode Island Hall)</i>	10
<i>Creative Arts Building</i>	30
<i>Campus Walk</i>	21
<i>Rockefeller Library and John Hay Library Study Centers</i>	10
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	200 Subgoal
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C. Immediate Programmatic Support

<i>Brown Annual Fund</i>	185
<i>Brown University Sports Foundation</i>	20
<i>Current-use Undergraduate Scholarships</i>	20
<i>Medical School and Public Health</i>	40
<i>Departments, Centers, Institutes and Programs</i>	275
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	540 Subgoal
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1,400 Total

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Areas of Strategic Focus & Detailed Programmatic Needs
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I. Enhancing Undergraduate Education	Category I			Category II		
	Endowment	Current Use	Facilities	Endowment	Current Use	Facilities
Undergraduate Financial Aid						
Undergraduate Scholarships/Need-Blind	250,000,000	20,000,000		E		
Transfer and RUE Student Scholarships	20,000,000	6,000,000		E		
International Student Scholarships	40,000,000	2,000,000		C/E		
Other Scholarship Enhancements:						
Further Reduction in Work, Reduce Loan/Self-Help Expectation	5,000,000			E	40,000,000	
Reduce Parental Contributions (middle income families)					40,000,000	
Supporting and Expanding Undergraduate Research Opportunities						
Fully endow UTRA program and add 100 new UTRAs	6,000,000			C	7,500,000	500,000
Support 10 Group Research Projects with Faculty, Undergraduate and Graduate Students					1,600,000	
Supporting and Expanding Undergraduate Seminar Program						
Endow First-Year Seminar Program	30,000,000			E		
Expand to Sophomore Students and Others					20,000,000	
Fund for Seminar Support (staff, travel, lectures, etc.)	2,000,000			C	1,000,000	
Enhancing Undergraduate Instruction Programs						
Expository Writing Program	4,000,000			C		
Language Instruction	4,000,000			C		
Creative Arts Instruction	6,000,000			C		
Enhancing Undergraduate Student Advising	5,000,000			C/E	8,000,000	
Science Cohort Programming					30,000,000	
Zucconi Fellowship Program	1,000,000			E		
Innovative Use of Technology in Teaching and Learning					2,000,000	250,000
Athletics						
Endow Athletic Director and Head Coaches Positions	15,000,000			C	5,000,000	
Support for Individual Varsity Teams	40,000,000	20,000,000		C		
Improve Athletic Facilities			5,000,000	E		10,000,000
Expanded Housing and Improved Campus Life Facilities (See Section VII and X)		See Section X			See Section X	

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II. Excellence in Graduate Education

	Category I				Category II		
	Endowment	Current Use	Facilities		Endowment	Current Use	Facilities
Improve Competitiveness of Financial Support Packages for Graduate Students							
Graduate Fellowships and Support	150,000,000			C/E	50,000,000		
Summer Research Fellowships	25,000,000			C/E			
Graduate Student Travel and Research Funds	10,000,000			C			
Merit Fellowships (enhanced support for best students)					12,000,000		
Dissertation Fellowships	50,000,000			C/E			
Student Support for New Doctoral and Masters Programs	10,000,000			E			
Strengthening the Core							
Endow Dean of Graduate School Position	4,000,000			C			
Diversity Initiatives		500,000		C		500,000	
Professional Development Support for Graduate Students							
Career Services and Professional Development						250,000	
Funding for Brown/Wheaton Teaching Partnership and Similar Initiatives	1,000,000			P	1,000,000		
Endow and Expand Proctorship Program	20,000,000			C/P	10,000,000	1,000,000	
Information Technology Programs and Tools for Graduate Students					2,000,000	250,000	
Expanded Housing and Improved Campus Life Facilities (See Section VII and X)	See Section X				See Section X		

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III. Faculty Excellence in Teaching and Research	Category I			Category II		
	Endowment	Current Use	Facilities	Endowment	Current Use	Facilities
Increase the Size of the Faculty Chaired Professorships - 100 @ \$3 million each (average)	300,000,000		E			
Increase Competitiveness of Faculty Compensation and Support						
University Research Fellowships	15,000,000		P	15,000,000		
Faculty Development Funds		250,000	E	30,000,000		
Flexible Funds for Curricular Needs (Temporary Teaching)	40,000,000		C/E			
Endowed Funds for Faculty Start-up and Recruitment	140,000,000		C/E			
Strengthening Academic Divisions and Departments						
Support for the Division of Biology and Medicine		See Section IV			See Section IV	
Support for the Division of Engineering	25,000,000	5,000,000	P			
Departmental Operating Funds	10,000,000		E			
Faculty Travel Fund	5,000,000		P			
Departmental Discretionary Funds				10,000,000		
Visiting Faculty, including scholars, artists, and lecturers	20,000,000		E	10,000,000		
Post-Doctoral Fellowships in the Humanities and Social Sciences				5,000,000		
Instructional Equipment	5,000,000	2,000,000	E	2,500,000		
Specialized Departmental Needs and Equipment					3,000,000	
Advanced Research Equipment/Instrumentation/Databases	10,000,000		P	5,000,000	1,400,000	
Enhanced Support for Faculty Research						
Research Support Fund for the Humanities, Social Sciences and the Arts	5,000,000		C	5,000,000		
Salomon Research Grant Funds	4,000,000		C	3,000,000		
Research Seed Funds for Large Multi-disciplinary Initiatives	10,000,000	2,000,000	C/E	10,000,000	3,000,000	
Research Equipment Investment and Acquisition Fund		3,500,000	E		3,500,000	
Support for Faculty, Institute and Center Research Programs		50,000,000	C			
Funds to Support and Promote Commercialization of Intellectual Property	8,000,000		C			
Technology Innovation Funds				2,000,000	250,000	
Humanities Research Computing Funds to Support Disciplines & Scholarly Technology Group	2,000,000		C			
Academic and Research Facilities Improvements (See Section X)		See Section X			See Section X	

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	Category I				Category II		
	Endowment	Current Use	Facilities		Endowment	Current Use	Facilities
IV. Leadership in Biology, Medicine and Public Health							
Naming Opportunities							
Endow the Medical School	100,000,000			C/E			
Endow Public Health	30,000,000			C/E			
Endow the Dean of Medicine and Biological Sciences Position	5,000,000			C			
Endow the Dean of Public Health	5,000,000			P			
Faculty Excellence in Teaching and Research							
Dean's Fund for Strategic Initiatives and Academic Support	10,000,000	10,000,000		E	10,000,000	5,000,000	
Professorships	90,000,000			E	50,000,000		
Faculty recruitment and start-up	5,000,000	5,000,000		E	8,000,000	2,500,000	
Support for Clinical Teaching					5,000,000	5,000,000	
Strengthening and Enhancing Facilities							
New Medical School Building (See Section X)							TBD
Naming Opportunity for the Labs for Molecular Medicine			25,000,000	C			
Naming Opportunity for the Life Sciences Building			50,000,000	C			
Naming Opportunity for the Public Health Building			20,000,000	P			
Equipment, Scientific Instrumentation and New Technologies		10,000,000		E	20,000,000	5,000,000	
Excellence in Medical, Graduate, and Undergraduate Education							
Scholarships and Fellowships for Medical, Graduate and Public Health Students	30,000,000	5,500,000		E	20,000,000	5,000,000	
Support for Medical Education Curriculum Innovation		10,000,000		P	10,000,000		
Brown Medical School Annual Fund		3,000,000		C			
Information Resources	10,000,000	2,500,000		C/E	10,000,000		

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V. Fostering Multidisciplinary Initiatives	Category I				Category II		
	Endowment	Current Use	Facilities		Endowment	Current Use	Facilities
Financial Support for Multidisciplinary Initiatives, including:							
Brain Sciences	23,000,000	2,000,000		C/P		2,000,000	
Center for Genomics and Proteomics	17,000,000	2,000,000		P		2,000,000	
Center for the Study of Race and Ethnicity in America	4,000,000			C/P	2,000,000		
Commerce, Organizations and Entrepreneurship	27,000,000			P			
Computational Molecular Biology	17,000,000	4,000,000		P		2,000,000	
Creative Arts	8,000,000		See Section X				
Environmental Change Initiative	7,000,000	2,000,000		E		2,000,000	
History: American Histories and American Cultures	2,000,000			P			
Humanities Center	14,000,000	2,000,000		E	5,000,000	2,000,000	
Institute for Archaeology and the Ancient World	20,000,000		See Section X				
John Carter Brown Library	7,500,000			P	4,000,000		
NanoSciences and Materials	5,000,000	2,000,000		P		2,000,000	
Pembroke Center		TBD				TBD	
Population Studies and Training Center		TBD				TBD	
Public Health (See Section IV)		See Section IV			See Section IV		
Science Studies	1,000,000			C	1,000,000		
Spatial Structures	14,000,000	1,000,000		P	2,000,000	1,000,000	
Taubman Center	13,000,000			C/P			
Values Initiative	5,000,000			C/P			
Watson Institute	20,000,000			C/P			
Financial Support for Key Strategic Partnerships, including:							
Brown/Affiliated Hospitals		5,000,000		C/P		5,000,000	
Brown/MBL	10,000,000			E	2,000,000		
Brown/Trinity Consortium	10,000,000			E	2,000,000		
Brown/RISD Initiatives	1,000,000	1,000,000		C/P	5,000,000		
Bio-Sciences research computing center					10,000,000	1,000,000	5,000,000

Financial Support in these areas may include:

- Endowed Professorships
- Start-up funds, seed money for research,
- Discretionary funds and support budgets
- Graduate student fellowships

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	Endowment	Current Use	Facilities	Endowment	Current Use	Facilities
VI. Enhancing Excellence Through Diversity						
Endow Target of Opportunity Program--25 positions	75,000,000					E
Office of Institutional Diversity Programmatic Support for: Diversity Perspective Courses and Other Initiatives				2,000,000	500,000	
Fund for Social and Co-curricular Initiatives				1,000,000	250,000	
Recruitment, Retention, and Development of Faculty, Students, and Staff	2,000,000	500,000		5,000,000		C
Endow Third World Center	5,000,000			1,000,000		C/P
Support for Students with Disabilities	1,500,000			1,500,000		C
Student-oriented Diversity-related Programming				2,000,000		
Improving Building Accessibility (see Section X)		See Section X			See Section X	
Leadership Alliance Programs		1,500,000				C

VII. Building Community

Programmatic Needs						
Initiatives to Enhance Involvement of Faculty in Student/Campus Life				5,000,000	250,000	
Initiatives to Enhance Engagement of Alumni in Student/Campus Life				1,000,000		
Establish venture fund for student-initiated projects and improvements in Campus Life				1,500,000		
Club and Intramural Sports Programs & Support	2,500,000	750,000		2,500,000		C/P
Student Leadership Programs and Initiatives (including BOLT)				2,000,000		
Endow University Chaplain Position	2,000,000					C
Facilities Needs (see Section X)	See Section X			See Section X		
Fitness and Wellness Center						
Sciences Library, Rockefeller Library and Other Study Centers						
Improvements to Community Spaces in Residence Halls and Campus Life Facilities						
Large Public Forum Space						
Improvements to Religious Life space for Multi-faith Worship						
Increase Range of Available Student Housing - Undergraduate, Graduate and Medical						
Campus Center						
Sharpe Refectory Renovation						
Public Art Fund Endowment						

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IX. Collaborating with the Local Community

	Category I				Category II		
	Endowment	Current Use	Facilities		Endowment	Current Use	Facilities
Enhance Educational, Cultural Opportunities for Local Community							
Support Initiatives and Collaborations with the Local Community and Schools						250,000	
Community Lecture Series						125,000	
Improve Thayer Street, Parking and Transportation Facilities		500,000	10,000,000	C/P			
Improve Safety and Security	5,000,000	500,000	500,000	C/E		500,000	500,000

X. Enhancing the Qualities of our Academic Resources, Facilities and Infrastructure

University Library							
Information Resources: Collections and Access	25,000,000			E			
Technology and Digital Initiatives	5,000,000			C	7,500,000	1,250,000	
Sciences, Rockefeller and John Hay Library Study Centers (See also Section VII)			4,000,000	E			10,000,000
Classrooms and Teaching Facilities							
Equip 20 new multi-media classrooms and regularly replace equipment in all classrooms		800,000			10,000,000		
Information Technology							
Endow CIO Position	4,000,000			C			
Participate in national initiatives to develop educational software					2,000,000	200,000	
Research and wireless network	4,000,000	500,000		C/E			
Support for the IT infrastructure	5,000,000			C			
Fund for IT communication tools to support collaboration and off-campus		1,000,000		P			
Cable TV Network					4,000,000	1,000,000	
Additional computer clusters in the residence halls					1,000,000	250,000	
Support for Brown Community Needs							
Day Care for Children of Faculty, Staff and Students	1,000,000			C	2,000,000		
Employee Training and Development Programs	3,000,000	1,000,000		C/E			
Employee Recognition Programs	2,000,000	500,000		C/E			
Support for Internal and External Communications	3,000,000	2,800,000		C		500,000	
Tuition Assistance Program		1,000,000		C			

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X. Continued – Enhancing our Academic Resources, Facilities and Infrastructure

Campus Facilities Funding Opportunities	Category I				Category II		
	Building	Infrastructure	Endowment		Building	Infrastructure	Endowment
Academic Space							
Life Sciences Building	50,000,000			C			
Cognitive and Linguistic Sciences Building	30,000,000	5,000,000		P			
Humanities Center and Pembroke Center (Pembroke Hall Renovations)	9,000,000	1,000,000		P			
Sciences Library Study Center	4,000,000			P			
Rockefeller Library and John Hay Library Study Centers					10,000,000		
Creative Arts Building	18,000,000	4,000,000	8,000,000	P			
Institute for Archaeology and the Ancient World (Rhode Island Hall)	9,000,000	1,000,000					
Watson Center for Information Technology	2,500,000			E	2,500,000		
Grant Recital Hall	2,400,000			P			
Renovations of Classroom and Other Instructional Resources	2,500,000			C	3,000,000		
Renovations for new faculty appointments and programs	10,000,000			C/E	5,000,000		
Library Collections Annex	4,000,000			C			
Medical School Building					TBD	TBD	TBD
J. Walter Wilson Renovations					TBD	TBD	TBD
Metcalf Renovations					TBD	TBD	TBD
Research Laboratory Expansion					TBD	TBD	TBD
Emeriti Office Space					TBD	TBD	TBD
Campus Life							
Fitness Center	15,000,000	6,000,000	9,000,000	P			
Community Spaces in Residence Halls and Campus Life facilities	3,500,000			P	2,500,000		
Athletic Facilities Renovations	5,000,000			P	10,000,000		
Religious Life Multi-Faith Worship Space Renovations					1,000,000		
Undergraduate Student Housing (100 students)					15,000,000	3,000,000	
Graduate and Medical Student Housing (100 students)					15,000,000		
Sharpe Refectory					30,000,000	5,000,000	
Campus Center					50,000,000	10,000,000	15,000,000
Large Public Forum Space					1,000,000		
Disability Access Improvements	2,000,000		5,000,000	C/E	2,000,000		
Landscaping, Walkways and Campus Beautification							
Campus Walk		20,000,000		P		5,000,000	

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