

**Table 2B**  
**Capital Project Needs and Sources**  
(Millions of Dollars)

**B. Phase II: Proposed Campaign Opportunities and Other 10-year Goals**

Academic Space and Other Infrastructure		
Library	10.0	
Computing	10.0	
New and Renewed faculty and program space	60.0	Assumes 150,000 gsf
Major new research facilities	40.0	Public health — debt financed
Other academic space investments	20.0	50,000 gsf for CS, Humanities Center, some arts and/or performance space, etc.
Utilities, Parking, etc.	30.0	Debt financed
Renewal	50.0	Over & above what is funded through operating budget
<b>Subtotal</b>	220.0	

Campus Life		
Campus Center	40.0	Assumes 100,000 gsf
Fitness	15.0	50,000 @ \$300
Sharpe	15.0	Assumes a Verney Woolley model
Residence hall renewal	20.0	Spread thinly — pre-program
<b>Subtotal</b>	90.0	

Campus Expansion/Real Estate Acquisition	25.0	Funded as investment?
<b>Total</b>	335.0	

Sources of Funding:		
New gifts	220.0	
New debt	90.0	Public health, parking & utilities, some renewal
Investment capital	25.0	Real estate acquisition
<b>Total</b>	335.0	